



**CREATING LASTING VALUE:
A LEGACY OF
FINANCIAL STRENGTH**

**2022
ANNUAL
REPORT**

PROFILE

Registered Name Trade Name:	St. Kitts Co-operative Credit Union Limited St. Kitts Credit Union
Date of Registration as the Basseterre Co-operative Credit Union	1 July 1982
Date of Name Change to the St. Kitts Co-operative Credit Union Ltd	11 March 1986
Membership as of the end of 31 December 2022	19,512
Share Capital	\$11,905,714
Total Assets	\$221,566,585
Total Loans	\$146,070,776
Total Deposits	\$174,794,404
Total Comprehensive Income	\$1,558,052
Number of Employees	45
Insurers	TDC Insurance Co Ltd. National Caribbean Insurance Co Ltd Pan American – Life Insurance Ltd. NAGICO Insurances Ltd.
Lawyers	Johnson and Associates Law Firm Dentons Delany Hobson-Newman & Amritt
Auditors	Grant Thornton
Software Providers	Millennial Vision Inc and Aurora Advantage
Bankers	St. Kitts-Nevis-Anguilla National Bank Limited Republic Bank (EC) Limited Nevis Co-operative Credit Union Ltd. Police Co-operative Credit Union Ltd.
Regulators	Financial Services Regulatory Commission (FSRC)

All amounts are expressed in Eastern Caribbean Dollars

P.O. Box 713, Bladen Commercial Development/Wellington Road & New Street, Basseterre, St. Kitts
Tel: (869) 465-2272 Email: info@skccu.com website: www.skccu.com

VISION

To build generational financial partnerships on the foundation of exceptional customer service.

MISSION

Empowering our members to improve their quality of life through holistic financial engagement.

Credit Union Prayer

Lord, make me an instrument of Thy peace
Where there is hatred, let me sow love
Where there is injury, pardon
Where there is doubt, faith
Where there is despair, hope
Where there is darkness, light
Where there is sadness, joy.

O Divine Master, grant that I may not
So much seek to be consoled as to console
To be understood as to understand
To be loved as to love
For it is in giving that we receive
It is in pardoning that we are pardoned
And it is in dying that we are born to eternal life.

Prayer of Saint Francis of Assisi

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STANDING ORDERS

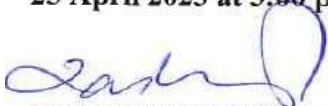
1. A member may only address the meeting through the Chairperson and must stand if present or raise his/her hand on the virtual platform when addressing the Chairperson.
2. Speeches are to be clear, concise, and relevant to the subject before the meeting.
3. A member shall only address the meeting when called upon by the Chairperson to do so, after which he shall immediately take a seat or lower his/her hand.
4. A member shall not speak twice on the same subject except:
 - The mover of a motion, who has the right to reply.
 - In order to object or explain (with the permission of the Chair)
5. The mover of a procedural motion (adjournment, lay on the table, motion to postpone) has no right to reply.
6. No speeches are to be made after the “Question” has been put and carried or negated.
7. A member raising a “Point of Order” must state the point clearly and concisely. (A “Point of Order” must have relevance to the “Standing Order”.)
8. A member shall not call the Chair to order and should not “Call” another member “To Order” but may draw the attention of the Chair to a “Breach of Order”.
9. A “Question” should not be put to the vote if a member desires to speak on it or to move an amendment to it, except that a procedural motion may be moved at any time.
10. Only one amendment should be before the meeting at any given time.
11. When a motion is withdrawn any amendment to it fails.
12. The Chairperson has the right to a “Casting Vote.”
13. If there is equality of voting on an amendment and if the Chairperson does not exercise his casting vote the amendment is lost.
14. Provision is to be made for protection by the Chairperson from vilification (personal abuse).
15. No member shall impute improper motives against another member.
16. Special guidelines will be given by the Chairperson to those attending virtually.



NOTICE OF THE 40TH ANNUAL GENERAL MEETING

Dear Member

Notice is hereby given that the Fortieth Annual General Meeting of the St. Kitts Credit Union (SKCU) will be held at the Royal St Kitts Hotel Conference Room, Frigate Bay on **Tuesday, 25 April 2023 at 5:00 pm.**


Tashna Powell-Williams
Secretary

A G E N D A

General Session

1. Call to Order
2. Invocation
3. National Anthem
4. Welcome Remarks
5. Feature Address: Theme **“Creating Lasting Value: A Legacy of Financial Strength”**

Business Session

6. Ascertainment of Quorum
7. Minutes of 39th Annual General Meeting, Amendments, Matters Arising and Adoption
8. Presentation and Acceptance of Reports
9. Auditors’ Report and Presentation and Acceptance of Financial Statements
10. Treasurer’s Report and Declaration of Dividends
11. Setting Maximum Liability Ceiling
12. Appointment of Auditors
13. Launch of New Website
14. Question and Answer Session
15. Election of Officers
16. Acknowledgement of Retiring Volunteers
17. Any Other Business
18. Vote of Thanks
19. Adjournment

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MINUTES OF 39TH ANNUAL GENERAL MEETING

**HELD ON TUESDAY, 26 APRIL 2022
AT THE CONFEDERATION OF CREDIT UNIONS CONFERENCE ROOM
FORTLANDS, BASSETERRE**

Minutes of 39th Annual General Meeting (AGM) of the St Kitts Co-operative Credit Union (SKCCU) Ltd convened at the Confederation of Credit Unions Conference Room, Fortlands, Basseterre, on Tuesday, 26 April 2022.

The following was the proposed Agenda:

AGENDA

- 1 Call to Order
- 2 Invocation
- 3 National Anthem
- 4 Welcome Remarks
- 5 Ascertainment of Quorum
- 6 Minutes of 38th Annual General Meeting, Amendments, Matters Arising and Adoption
- 7 Presentation and Acceptance of Reports
- 8 Auditor's Report and Presentation and Acceptance of Financial Statements
- 9 Treasurer's Report and Declaration of Dividends
- 10 Setting maximum Liability Ceiling
- 11 Appointment of Auditors
- 12 Presentation on Brand Refresh
- 13 Launch of 40th Anniversary Celebration
- 14 Question and Answer Session
- 15 Election of Officers
- 16 Acknowledgement of Retiring Volunteers
- 17 Any Other Business
- 18 Vote of Thanks
- 19 Adjournment

ITEM 1: CALL TO ORDER

The Annual General Meeting was called to order at 5:17 pm by Alex Straun, President, and Chairperson of the meeting.

ITEM 2: INVOCATION

Rev. Mark Christmas, Superintendent, St. Kitts Circuit of the Methodist Churches invoked God's blessings on the proceedings, following which the Credit Union Prayer was recited in unison.

ITEM 3: NATIONAL ANTHEM

A recorded version of the National Anthem was played. This was followed by a minute of silence in honor of the Hon. Vance Amory. Mr Amory was Ambassador for the Federation of St Kitts and Nevis and former Premier of Nevis.

ITEM 4: WELCOME REMARKS

Mr. Alex Straun, President of the St. Kitts Co-operative Credit Union presented opening remarks. He used Genesis chapter 40 that details the story of Joseph who experienced years of famine and years of plenty to draw the audience's attention to the flow and ebbs of human existence. He stated that Joseph prepared Egypt for the hard times that came. He highlighted the theme Resilience and Continuity as We Celebrate Forty and lauded the stewardship of SKCCU and its efforts to continually improve. He also referred to the growth the Credit Union experienced even during the challenges of the COVID-19 Pandemic pointing out that SKCCU recorded a net profit of \$ 2.9m. Mr. Straun stated that the Credit Union Movement must fulfill its obligation to prepare for lean times even when it experiences times of plenty. It must remain nimble, continue to pivot, and continuously expand and engage its membership. He thanked the membership for coming out to celebrate the Credit Union's achievements.

Mrs. Janet Harris, CEO of the SKCCU then introduced the guest speaker, Ms. Denise Garfield, General Manager of the Caribbean Confederation of Credit Unions. Ms. Garfield highlighted the outstanding achievements of the SKCCU over the past forty years. She shared a list of the following requirements which can enable the Credit Union to remain resilient. She listed the following requirements:

- Talent management including the skillful management of equity and inclusion - improve in age at the Board level; attracting younger members; being inclusive by gender, age and skill sets.

- Constant evaluation of the business environment to meet demands.
- Embrace data analytics.
- Contribute to solving food insecurity challenges.
- Continue its green efforts to reduce climate risks.
- Community outreach as part of corporate social responsibility
- Constant evaluation of the business environment

Ms. Garfield congratulated SKCCU on four decades of service to the economy and its members.

ITEM 5: ASCERTAINMENT OF QUORUM

Mrs. Kjellin Rawlins-Elliott, Registrar of Credit Unions, reviewed the register of attendees both face-to-face and virtual and confirmed that the number of members present constituted a quorum for the Annual General Meeting. She declared the Business Session of the AGM open.

BUSINESS SESSION

ITEM 6: MINUTES OF THE 38TH ANNUAL GENERAL MEETING, MATTERS ARISING AND ADOPTION

The Minutes were previously circulated. Mr. Telbert Pyke pointed out an amendment to the Minutes. Under the section Election of Officers and under Nominees of Credit Committee, his name was incorrectly spelt. The name should be ‘Telbert Pyke’. The Minutes were unanimously accepted as amended. There were no matters arising from the minutes. The minutes were accepted as amended on a motion moved by Clyde Christopher and seconded by Edward Gift.

ITEM 7: PRESENTATION AND ACCEPTANCE OF REPORTS

Mr. Alex Straun, President, proposed that the tabling of the following reports previously circulated be considered for acceptance.

- i. Board of Directors’ Report**
- ii. Supervisory and Compliance Committee’s Report**
- iii. Credit Committee’s Report**

The motion for the acceptance of all the reports was moved by Clyde Christopher and seconded by Sherillia Massicot. There being no dissent, the motion was carried, and reports were therefore accepted as circulated.

ITEM 8: PRESENTATION AND ACCEPTANCE OF FINANCIAL STATEMENTS AND AUDITOR'S REPORT

The Independent Auditor's Report was previously circulated. The Auditors Grant Thornton inquired if there were any questions on the report. There were no questions on the Auditor's Report.

ITEM 9: TREASURER'S REPORT AND DECLARATION OF DIVIDENDS

Ms. Patricia Welsh, Assistant Treasurer, presented financial highlights from the Treasurer's Report for the year ended 31 December 2021.

Balance Sheet Items:

Total Assets: In 2021, the Credit Union recorded a growth in total assets 8.8% (\$16.6m). In the previous year assets grew by 11.7% (\$19.7 m). The 2021 growth was due primarily to an increase in loans (from \$112.8m in 2020 to \$132.2m in 2021). Total Assets (\$204.6m) representing growth of 51% over the past five years.

Loans to Members: Loans to members grew by 17.2% to \$132.2m compared to 7.4% (\$7.8m) in 2020. Loans represent 64.6% of the total assets of the Credit Union.

Liabilities: The ratio of member's deposits to total assets is 79.4%. Member's deposits grew by 9.04% (\$13.5 m) compared to 9.7% (\$13.2m) in the previous year.

Member's Equity: Member's equity increased by 8.2% in 2021. Members' shares increased by 11.03% or \$1,041,225 compared to an increase of 10.09% or \$ 865,265 in 2021.

Income Statement: Operating Income increased by 10.09% (\$1m) compared to an increase of 11.4% in 2020. Interest income from loans being the main revenue stream increased by 8.5%.

Other income increased by 18.2%. Operating expenses increased by 32.7% (\$2.1m) in 2021 compared to a decrease of 17.1%, or \$1.3m in 2020. The main contributor to the 2021 was Expected Credit Losses which increased by 191% (\$1.7m).

Delinquency: The rate of delinquency increased from 3.4% as at 31 December 2020 to 5.2% at 31 December 2021. In December 2021, one hundred and eleven loans with a total value of \$1,414,074 were charged off compared to ninety-nine loans valuing \$1,300,816 at 31 December 2020. Collection efforts on these loans will continue.

DECLARATION OF DIVIDENDS

The Treasurer announced that the Board of Directors have proposed an 8% dividend comprised of 5% cash and 3% shares.

ITEM 10: SETTING MAXIMUM LIABILITY CEILING

The Treasurer reported that the Board of Directors has proposed a Maximum Liability Ceiling of EC \$5m for 2022. This is the maximum the Board can borrow without special approval from its members.

ITEM 11: APPOINTMENT OF AUDITORS

The Treasurer reported that the Board of Directors has recommended the reappointment of Grant Thornton as Auditors.

President Alex Straun invited the membership to present questions related to the financial reports.

Questions and Answers concerning Financial Reports

Mr. Melvin Edwards extended congratulations on the attainment of 40 years in business. He commended the SKCCU for crossing the \$200M asset dollar mark and the membership is over 18 thousand members which is half the membership of the Credit Union environment in St. Kitts and Nevis. He posed the following questions:

- i. Why after achieving such financial gains, the Institution is recommending a dividend payout to members while imposing the requirements to have part of the dividends in permanent shares? What is the rationale.
- ii. Return on assets - Total surplus dropped by \$1M. What is Board's expectation to manage various components of the financials to yield more than 1.8 % yield on average assets. He suggests SKCCU should be closer to a 2% return on assets.
- iii. Growth of loan portfolio -The loan to asset ratio is 65%. The best practice is to be closer to 75 to 85 per cent. As a mature Credit Union, why are we at 65%?

Response by CEO - Mrs. Janet Harris responded to the question on distribution of dividends, indicating that the SKCCU is following the requirements of the Act to have shares at 10% of assets. The SKCCU is currently at 5% and we aim not to drop below that mark. If our shares fall below 5%, we will not be able to distribute a dividend.

Response on Loan Portfolio: With management appointment of a Chief Operating Officer, we are hoping to put some more effort there. The scenic view homes is another way of diversifying and gaining more loans in addition to other loan promotions. We are concentrating on training to improve underwriting skills of loan officers and making efforts to increase the loan portfolio. The Institution is also looking at the electronic system available to support loan officers.

Question-Leonardo A Christmas: Members feel maxed out in receiving shares. Can we set up something for members to buy/sell shares to from other members? He pointed out that the new branding seems to have left out a "C" from the name of the Credit Union

Answer-Alex Straun: President: We continue to strategize a system to facilitate selling and buying of shares among the membership. The Credit Union will not repurchase the shares for members. We are looking at leveraging technology to make this happen. We have not discarded this idea, but it will be high up on our agenda.

Answer-Mrs. Janet Harris: We will deal with the change in logo a little later in the meeting.

Question-Earle Clarke: What caused huge increase in operational costs?

Answer-Janet Harris: The provision for expected credit losses. Based on the current economic environment, the SKCCU had to put away more to buffer any credit losses.

Question-Earle Clarke: Will we have experienced professional people to ensure the mortgages are not at risk?

Answer-Janet Harris: There is set criteria to ensure mortgages are sound.

Question-Earle Clarke: Don't you think it is time to employ a delinquency officer?

Answer-Janet Harris: We take care of that internally. Yes, we have a delinquency officer. The improvement in delinquency is indicative of the work being done to reduce delinquency.

Question-Melvin Edwards: Some people do most of their business with the Credit Union. It is important to keep the Credit Union attractive. Members are being penalized by the Institution insisting that part of the dividend is in the form of permanent shares. I want to appeal to the Board that we do not over capitalize the organization. We should listen to the cry of the members to pay the total dividend in cash.

Answer-Alex Straun: We understand Mr. Edwards' position. This splitting of shares and cash is not a permanent situation. We are erring on the side of caution and need to balance the growth and use permanent share as leverage and be cognizant of the Regulations. Within the next year, we will work to formalize a "Share Buy Back Policy". The Institution will be able to gradually relieve this requirement.

Question-Mr. Leonardo Christmas: suggested, if we want to maintain the share threshold, we can require members to purchase shares in relation to the size of the loan being taken. SKCCU can relieve members of the share investment when their loan has been paid off.

Answer-Alex Straun: There would need to be a proper system to manage these shares so as not to undermine the financial structure of the Credit Union. The Share Buy Back Policy will assist us to facilitate something seamlessly and in a transparent manner.

Janet Harris:

Question/Comment-Leopold Christopher commended the presentations by Mr. Alex Straun and Ms. Denise Garfield and expressed his concern about requirements to prove source of funds. He supported the recommendations made by Mr. Melvin Edwards.

Comment-Earle Clarke: More emphasis should be placed on communicating the value of the Credit Union to poor people.

The following motions were tabled in respect of the Financial Reports:

- Motion for adoption of auditor’s report and Treasurer’s report.
This was moved by Earle Clarke and seconded by Leopold Christmas.
- Motion for the payment of dividend of 8%; 5% in cash 3% in shares.
This was moved by Mr. Leopold Christmas and seconded by Sinclair Tyson.
- Motion to accept maximum liability ceiling (how much we can go out and borrow from other institution).
Moved by Earle Clarke and seconded by Joanna Collins.
- Motion to reappoint Grant Thornton as auditor for upcoming fiscal year.
Moved by Desmond Hanley and seconded by Clyde Christopher attending virtually and Earle Clarke.

The motion was carried without dissent,

ITEM 12: PRESENTATION ON BRAND REFRESH BY OPEN INTERACTIVE

This presentation explained the brand refresh exercise to the SKCCU over the previous nine months and unveiled the new refreshed corporate brand.

President Straun explained that the Institution carried out surveys to gain input from the membership. Results shows that SKCCU is generally referred to as St. Kitts Credit Union and so we have capitalized on what our membership has called us and captured it as an additional brand mark.

Questions and Answers following the Brand Refresh Report

1. **Question-Desmond Henry:** When will the new card be released?

Answer-Alex Strawn: The new card will be released next week.

2. **Question-Melvin Edwards:** What is the overall cost of the exercise? He also noted it is important to enhance the service and member experience to go along with the ‘sexiness’ of the new branding.

3. **Question-Emilita Warner.** Ms. Warner congratulated SKCCU for its achievement in completing the branding exercise. She asked when will the requirement for compulsory shares be discontinued.

Answer-Alex Straun: Management will be putting infrastructure in place to alleviate pressure in terms of compulsory shares. We want to be cautious and conservative in protecting the money of the members.

RESOLUTION: A Resolution was read indicting the acceptance of the rebranding. The Members approved the adoption of the St. Kitts Credit Union as the trade name of the St. Kitts Cooperative Credit Union.

Motion that the resolution be accepted to adopt the new branding. – The motion was moved by Earle Clarke and seconded by Mr. Sinclair Tyson. 84% of attendees approved the resolution by voting.

ITEM 13: PRESENTATION OF 40TH ANNIVERSARY PROGRAM OF ACTIVITIES Vice President` Cleon Bradshaw presented the activities to be carried out in recognition of the SKCCU’s 40th Anniversary.

ITEM 14: QUESTION AND ANSWER SESSION

President Alex Straun invited members to pose any other questions regarding any other reports tabled.

Question: What are the reasons for the reduction in the par value of the shares -splitting the shares:

Answer-President Straun –

- A. A share split makes it easier for persons to buy an individual share.
- B. It makes it easier when we are paying a dividend to avoid having fractional shares or fractional dividend having to be paid.

Question-Leonardo A Christmas: Why can't the dividend payment be ready at the conclusion of the AGM instead of waiting 3 months after the AGM?

Answer-Alex Straun: There is an opportunity to improve the timeline. The Institution is sometimes handicapped by its IT infrastructure as we have to wait on software providers to help us process the payout.

ITEM 15: ELECTION OF OFFICERS

The Nomination Committee Report was presented by Director Shirmel Woods. In accordance with Article XIII, section 41 (1) of the By-Laws of the St Kitts Co-operative Credit Union (LTD), the Board of Directors appoints a Nominating Committee to nominate and accept nominations for each vacant position on the Board of Directors and Committees. This ensures continuity once members have retired.

The following persons were approved by the Board to serve on the Committee:

Mrs. Shirmel Woods	Director/Chairperson
Mrs. Janet Harris	Chief Executive Officer
Mrs. Sheila Cable	Member

Mrs. Vadeesha John-Brookes of Johnson and Associates Law Firm oversaw the election of Volunteers. The nominated volunteers were confirmed as follows:

Board of Directors:

- Mr. Hqusac Huggins was elected to fill one vacancy to replace Director Patricia Welsh who has completed two terms.
- Ms. Bibiana Hamilton Henry and Ms. Juliette Warde were elected to add two additional directors to bring the total complement to 11.

Re-elected to serve a second three-year term:

- Directors Sonia Edwards, Tashna Powell Williams, and Shirmel Woods

Credit Committee:

- Mr Auren Manners and Ms Antonette Hodge were elected to fill two vacancies.

Supervisory and Compliance Committee:

- Mr. Joel Morton elected to fill a vacancy.
- Ms. Desiree Conner re-elected to serve a second term.

ITEM 16: ACKNOWLEDGEMENT OF RETIRING VOLUNTEERS

President Alex Straun extended words of appreciation to the retiring volunteers Patricia Welsh and Camelitta Huggins and commended their dedication during the period of their service. Ms. Welsh, being in attendance, was presented with a token of appreciation.

ITEM 17: ANY OTHER BUSINESS

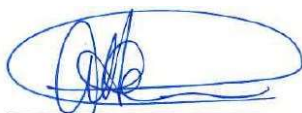
1. Director Cleon Bradshaw presented the winners of the Credit Union Academic Scholarships. The recipients are Shanice Francis, Khalil Thomas Bradshaw, and Niasia Wrensford.
2. The local representative of CUNA, Mr. Thompson made a presentation on insurance products that CUNA offers through the SKCU.
3. CEO Janet Harris announced that the long-awaited Debit Card will be distributed from May 3, 2022, at the Bladen Commercial Development Site. She explained the features of the pre-loadable debit card. She also provided some details of the progress of the Scenic View Homes project as well as some details on the application process. Mrs. Harris announced that the Covid-19 Loan Moratorium ended on 31st March 2022. She informed that members affected must visit the branches to discuss arrangements for regularizing payments on these loans that were on deferment.

ITEM 18: VOTE OF THANKS


Chief Financial Officer, Kendra Woodley gave the Vote of Thanks.

ITEM 19: ADJOURNMENT

A motion that the AGM be adjourned was moved by Sinclair Tyson and seconded by Earle Clarke. The AGM was adjourned at 8:41 p.m.



Alex Straun
President



Sonia Edwards (Mrs)
Secretary

OPERATING PRINCIPLES OF THE CREDIT UNION

Democratic Structure

- **Open and Voluntary Membership** – The membership of this Credit Union is voluntary and open to everyone who is a citizen of the Federation of St. Christopher and Nevis who can make use of the institution’s services and who is willing to accept the responsibilities of being a member.
- **Democratic Control** – Each member of the Credit Union has equal rights to vote meaning one member, one vote, regardless of the amount of shares owned. It is the right of the member to participate in the decisions affecting the Credit Union, without regard to the amount of savings or deposits or volume of business. The Credit Union is self-governing, within the framework of the law and regulation, recognizing that the Credit Union, as a cooperative enterprise, will serve and be controlled by its membership.
- **Non-Discrimination** – The Credit Union does not discriminate on any grounds be it race, orientation, nationality, sex, religion or politics.

SERVICE TO MEMBERS

- **Distribution to Members** – The aim of the Credit Union is to encourage financial prudence through savings and provide loans and other products and services; a fair rate of interest is paid on savings and deposits, within the capability of the Credit Union. The surplus generated from the operations of the Credit Union after covering the cost of finance, operating costs, provision for loan losses and ensuring appropriate capital reserve levels, will belong to and benefit all members without exception. This surplus may be distributed among members as dividends on shares owned, or other means permitted by the Act as well as additional services beneficial to the members.
- **Building Financial Stability** – A prime concern of the Credit Union is to build the financial strength, including adequate reserves and internal controls that will ensure continued service to membership.

- **Service to Members** – The Credit Union services are directed to improve the economic and social well-being of all members.

SOCIAL GOALS

- **On-Going Education** – The Credit Union actively promotes the education of its members, volunteers, and employees, along with the public in general in the economic, social, democratic, and mutual self-help principles of Credit Unions worldwide. The promotion of saving and the wise use of credit as well as education on the rights and responsibilities of members are essential to the dual social and economic character of credit unions in serving members' needs.
- **Cooperation among Cooperatives** – In keeping with the Credit Union philosophy and the pooling practices of cooperatives, credit unions within their capability actively cooperate with other credit unions, cooperatives, and their associations at local, regional, and international levels in order to best service the interests of the membership and the community.
- **Social Responsibility** – Continuing the ideals and beliefs of the Credit Union pioneers, this institution seeks to bring about human and social development. The vision of social justice extends both to the individual members and to the larger community in which they work and reside. The Credit Union ideal is to extend service to all who need and can use it. Every person is either a member or a potential member and appropriately part of the credit union's sphere of interest and concern. Decisions should be taken with full regards for the interest of the broader community within which the Credit Union and its members reside.

BOARD OF DIRECTORS' REPORT

In 2022, the St Kitts Credit Union completed the final year of its three (3) year strategic plan which spanned 1 January 2020 to 31 December 2022, while working on a new tactical blueprint for 1 January 2023 to 31 December 2025. The year 2022 was a year when diligence was rewarded, and growth achieved despite the forecasts to the contrary. The struggle to manage member's expectations, keep abreast of the digital advancement taking place and manage risks at the same time was continuous. We are happy to report that with your support as the owners of this institution we were able to record a measure of success.

Economic growth continued to recover following the impact of the Covid-19 pandemic. However, while the Eastern Caribbean Currency Union recorded GDP growth of 8.9% in 2022, St Kitts and Nevis fell short of the average growth rate for the Region, with GDP of 7.7%. The impact of this performance was evident in the slower than expected rebound in employment in the Tourism sector. Hence for our Credit Union the effects were felt in the area of loan delinquency, which ended the year at 12.7% in the over 30 days nonperforming loans. Despite the lower-than-expected economic performance due to late reopening of our borders, St Kitts and Nevis is expected to converge with its peers by end of 2023.

A major focus of our activities in 2022 was the 40th Anniversary milestone. The calendar of events included a church service at the Bethesda Moravian Church, Cayon. The signature 40th Anniversary Dinner, Our Member Appreciation Day and Job Preparation Workshop as well as special loan promotions. We thank you for your support for these and all other activities undertaken for the 40th anniversary. We would especially like to thank those members who sent anniversary greetings and well wishes and participated in the events.

Some of the highlights of our accomplishments in 2022 include the excellent performance of the Loans Department. Loans totaling \$52,533,173 were approved over the year. Several loan promotions were launched such as Fit Your Lifestyle, Student Loan Buyout, 40 For 40 and Go Green loans. These initiatives were tailored to suit a wider cross-section of our membership and had a great impact on membership as new members were attracted and onboarded. There was a noticeable increase in the number of applications submitted via the online platform instead of face-to-face appointments. The Loans Department capitalized on the Document Management System

to facilitate faster processing of loan applications as the process was more streamlined and allowed for paperless movement of the application. This also reduced the cost of stationery and supplies.

The Operations Department also registered a significant increase in online banking enrolments amounting to an increase of 52% over the 2021 online enrollments (1811 new enrolments in 2022 compared to 1194 in 2021). The implementation of the Debit Card Product was also one of the high points of last year. New requests for cards since implementation have amounted to 1322 up to December 2022. Overall membership increased by nearly 5% to 19,512 members compared to 18,639 members in 2021.

The Finance and Accounting Division maintained a diversified portfolio of cash and cash equivalents to meet the institution's liquidity needs. The liquid reserves amounted to 25% of members' deposits. To enhance its efficiency, the department successfully onboarded the document management system which allows for greater efficiency in processing loan disbursements and manager's cheques. The Division also continues to take the lead in managing the Church Street branch renovation; the Scenic View Homes Project; and Green Climate Fund Readiness Project.

The Scenic View Homes Project has reached the stage where interviews for members interested in obtaining mortgages are being conducted. The road is near completion and other utilities are at various stages of installation. We are pleased that despite the challenges the first phase of this project has been launched and we look forward to improving the process along the way.

The Information Technology Department spearheaded the introduction of the Debit Card and continued the onboarding of back-office processes on the Document Management System. Website traffic was increased by 75% over the year as the platform proved to be safe and reliable. There was greater emphasis on cyber security risk mitigation, and this was evidenced by increased staff education in that area.

Our Credit Union has gained substantial knowledge over the past forty (40) years. With four decades of experience to guide us we are certainly more prepared for the future than ever before. We know that there is so much more knowledge to acquire than has already been gathered, and we are convinced that given what we have survived we will be able to not only endure but triumph in the future. We are thankful that with God as our guide and you our members as partners in progress

no matter what may arise in the future from local disaster to regional or international catastrophe, we will take it in stride, we will rise when we fall, learn from our mistakes, and build back better.

Thank you to the Volunteers, Management, and Staff for their dedication to the credit union ideals and to you our members for your continued support for your credit union. We also would like to express appreciation to all the partners and colleagues who have worked with us in navigating through 2022. We wish all of you lasting success in all that you pursue now and in the future. We are confident that this work that we are doing is worthwhile. We will continue to persevere on behalf of our membership.

BOARD OF DIRECTORS' MEETINGS AND ATTENDANCE 2022

Name of Director	Position	Meetings Scheduled	Meetings Attended	% Meetings attended
Alex Straun	President	12	11	92%
Edward Gift	Vice President	12	10	83%
Ikeisha Esdaille-Turo	Treasurer	12	8	67%
Tashna Powell-Williams	Secretary	12	10	83%
Hqusac Huggins (New)	Assistant Secretary	8	5	63%
Shirmel Woods	Director	12	9	75%
J. Sonia Edwards	Director	12	12	100%
Cleon Bradshaw	Director	12	9	75%
Keithley Phillip	Director	12	8	67%
Bibiana Hamilton Henry (New)	Director	8	6	75%
Juliette Ward (New)	Director	8	8	100%
Patricia Welsh (Retired)	Director	4	4	100%

Alex Straun
President

FINANCIAL HIGHLIGHTS YEAR ENDED 31 DECEMBER 2022

	2022	2021	% Change
Total Assets	221,566,585	204,579,426	8.3
Cash and Cash Equivalents	35,718,194	33,020,341	8.2
Loans Members	146,070,776	132,207,210	10.5
Members' Deposits	174,794,404	162,433,341	7.6
Members' Shares	11,905,714	10,478,570	13.6
Reserves	21,203,624	20,874,123	1.6
Retained Earnings	8,549,797	8,224,640	4.0
Operating Income	12,935,136	11,565,676	11.8
Operating Expenses	11,126,536	8,416,436	32.2
Staff Costs	2,984,336	2,947,062	1.3
Total Comprehensive Income	1,558,052	2,857,252	-45.5
Loan Loss Allowance/Delinquency > 12 months	258%	112%	230.4
Loans/Total Assets	66%	65%	0.1
Members' Shares/ Total Assets	5%	5%	-

COMMITTEE REPORTS

SUPERVISORY AND COMPLIANCE COMMITTEE

THE AUTHORITY AND ROLE OF THE COMMITTEE

As authorized in *Section 66 of the Co-Operative Society Act, No. 31 of 2011* duties functions and powers of the Supervisory and Compliance Committee are mandated. Through engagement and assistance of the Internal Audit and Compliance Officers, the Committee ensures that the St. Kitts Co-operative Credit Union is prudently managed, and members' assets are awarded. The Committee ensures the reliability and integrity of the Credit Union's financial reporting and operational function.

The Supervisory and Compliance Committee is scheduled to meet monthly to review all reports of the Internal Audit and Compliance Officer. The financial statements, operations, plans, policies and procedures, observations of audits and conduct of audits are areas of focus. The Committee also makes recommendations to the Board of Directors for strengthening the internal controls, as well as any other weak areas or gaps that may be identified within the system.

COMPOSITION OF THE SUPERVISORY COMMITTEE

At the 39th Annual General Meeting Mr. Joel Morton was elected to serve on the Supervisory and Compliance Committee. This addition brings the composition of five (5) individuals to assist the institution in achieving its objectives.

The Committee Members are:

Desiree C. Connor	– Chairperson
Willa M. R. Liburd	– Vice Chair
Yvette Pamella Osborne	– Secretary
Janice Althea Esdaille	– Assistant Secretary
Joel Morton	– Member

ATTENDANCE AT MEETINGS

- Statutory and Special Meetings: The Committee held twelve (12) Statutory and two (2) Special meetings in 2023.
- Joint Committee Meetings discussing:
 - The Financial Performance 2022
 - Committee's Quarterly Reports
 - Relocation of New Street Branch
 - Budget 2023
- Observation Meetings
 - Board of Directors Meetings
 - Credit Committee Meetings
- Other Meetings
 - Representatives of the Committee participated in the work of the SKCCU Scenic View Homes Committee

WORK PROGRAM AND ACHIEVEMENTS OF THE COMMITTEE FOR THE PERIOD ENDING DECEMBER 2022

For the period under review, the following key areas of the operations of the Credit Union were examined and recommendations were submitted to the Board of Directors;

- Minutes of the Board of Directors Meetings;
- Departments Monthly Reports
- Facility Security Assessment;
- ATM Cash Counts;
- Surprise Teller Cash Counts;
- Teller Cash Variances:
- Credit Operational Processes;
- Loan Application & Processing Review;
- Inventory Report;
- End of Year Cash Count.

The risk ratings for most of the reports and observations were assessed as LOW. Specific recommendations were addressed with the Board of Directors and the Credit Union's Management, to assist with the efficiency and effectiveness of the operations of St. Kitts Co-Operative Credit Union.

Recommendations included:

- Continuous updating of Manuals and Plans;
- Encourage more frequent and ongoing departmental training;
- To develop and implement policies to enhance accountability, ensure value for money;
- Attention to issues of asset loss;
- Update to an electronic filing management methodology.

Internal Audit Function:

- Reviewed Internal Audit work schedule;
- Reviewed and made recommendations to Internal Audit Reports and summary activity reports;
- Reviewed managements' responses with attention to the implementation of recommendations.

External Audit

- Financial Services Regulatory Commission (FSRC) On-Stie Examination;
- External Auditor's Management Letter.

TRAINING

Members of the Supervisory and Compliance Committee participated in several training sessions conducted by both internal and external providers. These sessions were aimed at enhancing the capability and knowledge of members in the execution of their duties.

Internal:

- Dealing with suspicious transactions;
- Suspicious and unusual transaction monitoring and reporting;
- Suspicious activities or transactions identification;
- Financial Crimes and assigned penalties.

External:

- The Caribbean Credit Union Development Education (CaribDE 42) Programme

APPRECIATION

The Management of the St. Kitts Co-Operative Credit Union Ltd continues to adopt a proactive approach to conducting business, not only with its members, but also with other financial and non-financial institutions for creation of “easy transacting” for the benefit of its membership.

The Supervisory and Compliance Committee supports the Board of Directors, Management and Staff for the work done to achieve the success of St. Kitts Co-Operative Credit Union.

The Committee thanks the Credit Committee Members and encourages them to maintain their mandate in supporting the financial well-being of our members.

The Committee continues to work tirelessly to enhance and protect the assets of the Membership, while striving to ensure further positive progress of the St. Kitts Co-operative Credit Union Ltd towards the attainment of its mission and vision.



Desiree Connor
Chairperson

COMMITTEE REPORTS (Cont'd)

CREDIT COMMITTEE REPORT

INTRODUCTION

The year 2022 proved to be another productive year for SKCU as the institution continued to provide opportunities for economic advancement and assistance to its membership through its range of products and services.

YEAR IN REVIEW

During 2022, the Credit Committee welcomed two (2) new members to the team, namely Mr. Auren Manners and Ms. Antonette Hodge. Mr. Manners was appointed as the fifth member to the committee while Ms. Hodge was appointed to replace outgoing Committee member Ms. Camelita Huggins who had graciously served on the Committee for two (2) consecutive terms. The Credit Committee also had to later bid farewell to Ms. Joan Franks who served as the Committee Chairperson. Ms. Franks prematurely vacated the position due to personal reasons. The Committee would like to take this opportunity to thank both Ms. Huggins and Ms. Franks for their sterling contribution and the wealth of knowledge which they shared during their tenure and wish them the best in their endeavors.

Name	Position	Number of meetings attended	Percentage
Joan Franks	Chairperson	11/17	65%
Anthony Wiltshire	Deputy Chairperson	19/23	83%
Vernice Morton	Secretary/Member	18/23	78%
Auren Manners	Member/Secretary	14/23	61%
Antonette Hodge	Member	16/16	100%
Camelita Huggins	Member (outgoing)	5/7	71%
Meisha Michael	Member	0/1	0%

For the year the Committee held a total of 23 meetings, an average of 2 meetings per month. We are happy to announce that 36 loans in total were approved and disbursed under our purview.

ANALYSIS

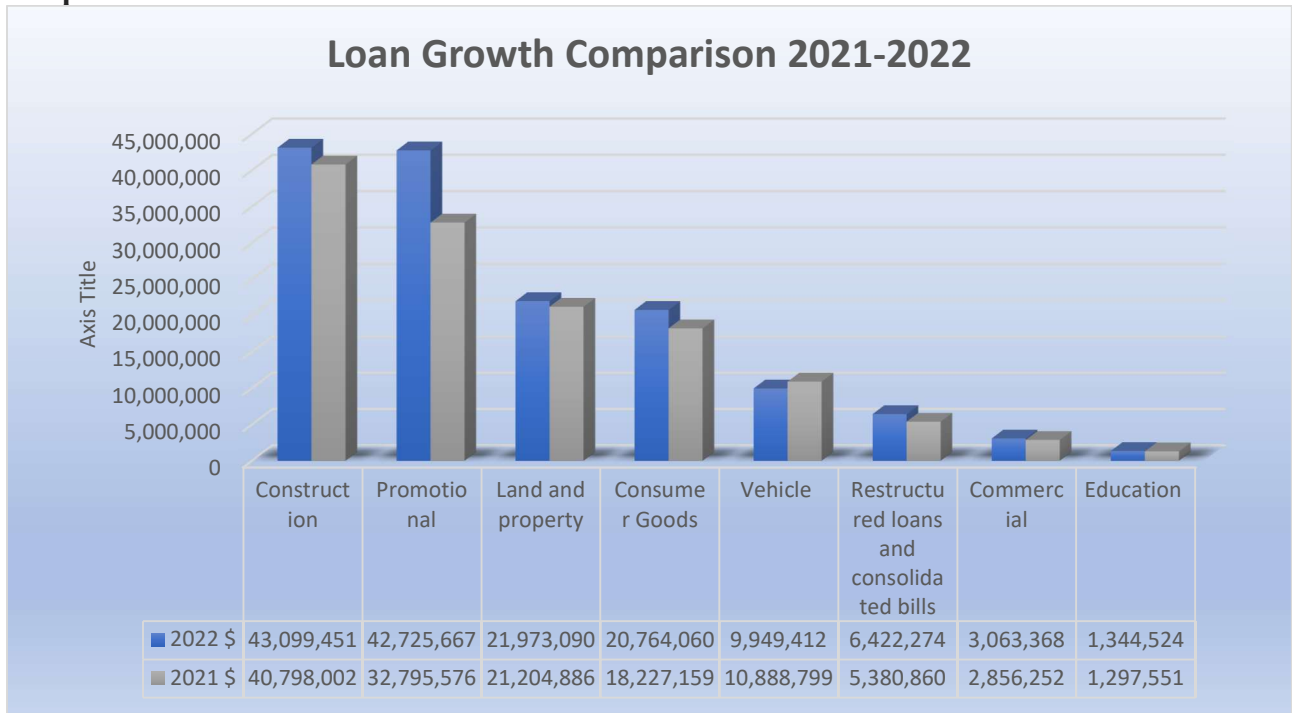
The SKCU's books reflected a total of 3953 loans valued \$149,341,846 at the end of 2022. This marked an increase of \$15,892,761 from the previous year. This success was in part accomplished from the introduction of several new promotions which were launched throughout the year. These promotions included the 'Fit Your Lifestyle', '40 for 40' and 'Let's Go Green' loans, which complimented our regular loans to our membership.

The table below highlights the comparative growth in loans from 2021 to 2022.

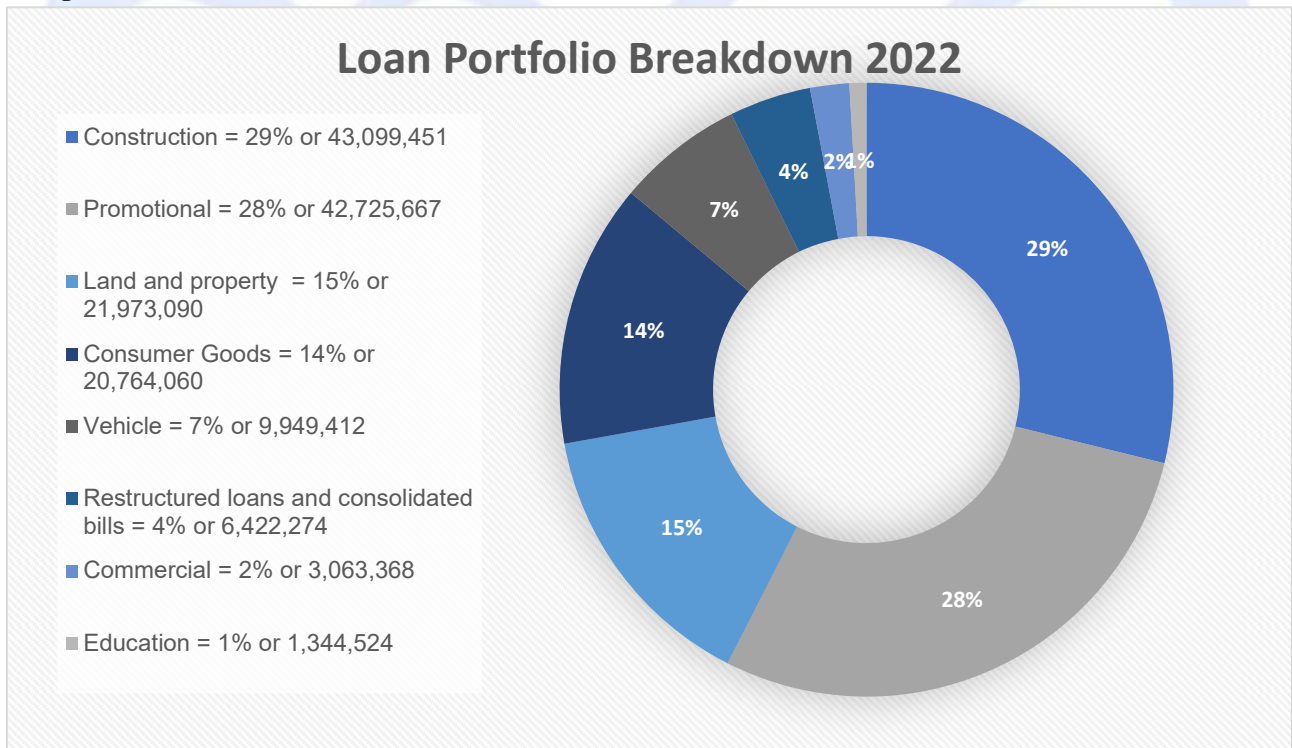
Table II Growth in Loans

Loan Types	2022 \$	2021 \$	Increase/-Decrease \$
Construction	43,099,451	40,798,002	2,301,449
Promotional	42,725,667	32,795,576	9,930,091
Land and property	21,973,090	21,204,886	768,204
Consumer	20,764,060	18,227,159	2,536,901
Vehicle	9,949,412	10,888,799	-939,387
Restructured loans and consolidated bills	6,422,274	5,380,860	1,041,414
Commercial	3,063,368	2,856,252	207,116
Education	1,344,524	1,297,551	46,973
Totals	149,341,846	133,449,085	\$15,892,761

Graph I



Graph II




DELINQUENCY

As it relates to delinquency, as of December 2022 the loan portfolio closed with a 12.90% delinquency rate. This was significantly higher when compared to 2021 year end delinquency of 5.20%. However, this can be attributed to continued unemployment or underemployment experienced by many of our members, and they continued to deal with the impacts of the COVID-19 pandemic.

CONCLUSION

The Credit Committee is persistent and unwavering in its determination to keep SKCU as a member-focused organization with specialized lending products and top-notch member services. The upward mobility of our members will always be possible if we work together to pursue this goal. Additionally, the Credit Committee pledges to meet the needs of our members by ensuring that they obtain loans that are specifically designed to meet their needs, all the while continuing to support both their financial security and the stability of the institution's financial interests.



Anthony Witshire
Chairperson

COMMITTEE REPORTS (Cont'd)

NOMINATING COMMITTEE REPORT

The SKCCU Nominating Committee was appointed by the Board of Directors in accordance with **Article XII, section 41(1) of the SKCCU By-laws** which states (a) 'Not less than thirty (30) days prior to each Annual General Meeting the board may appoint a Nominating Committee of three (3) persons of which no more than one (1) may be a member of the existing board. (b) The Nominating Committee shall nominate at the Annual General Meeting, one member for each vacancy for which elections are to be held.

The approved members are:

- Mrs. Sheila Cable – Chairperson
- Mrs. Janet Harris – CEO
- Mrs. Shirmel Woods - Director

The Nominating Committee has the role of succession planning to ensure that there are sufficient candidates with appropriate skills, knowledge and expertise for key posts to govern the operations of the St. Kitts Cooperative Credit Union Limited into the future. The Committee looks at members' profiles and approaches members to gauge their interest in becoming volunteers on the Board of Directors, Supervisory and Compliance Committee and the Credit Committee.

Supervisory and Compliance Committee

Currently, there is one vacancy in the Supervisory and Compliance Committee. This vacancy arose once Mrs. Willa Liburd served the two-term limit.

Credit Committee

During the month of September 2022, Mrs Joan Franks, Chairperson of the Credit Committee resigned. Mr Anthony Wiltshire has been acting as Chairperson since then. In addition, the Board appointed Ms Meisha Michael as an interim member of the Committee. The Nominating Committee nominates Ms Michael to fill the vacant position.

Board of Directors

While there are two Directors: Mr Alex Straun and Mr Cleon Bradshaw, whose two terms have expired, these positions were filled pre-emptively last year due to the anticipated workload of the Board.

On behalf of the Board and Committees, the Nominating Committee thanks President Alex Straun and Director Cleon Bradshaw for their dedication to the Board of Directors over the last six years. We also thank Mrs. Willa Liburd and Mrs Joan Franks for their service to the SKCU as volunteers on the Supervisory and Compliance Committee and Credit Committee respectively.

We wish all retirees success as they continue to serve their communities in different capacities.

Election of Candidates

The Nominating Committee is pleased to present the following candidates for election to the Supervisory and Compliance Committee and the Credit Committee:

Mrs Velda Irish-Browne



Mrs. Velda Irish-Browne began her professional career as a banker having first being employed at the SKNA National Bank before pursuing higher education. Mrs. Irish-Browne holds a Bachelor's Degree (BA) in Accounting and Business Computer Information Systems and a Master's Degree (MBA) in Business Administration. She also holds the professional qualification of Certified Fraud Examiner (CFE) and is a Certified Anti-Money Laundering Specialist (CAMS) with membership in the Association of Certified Fraud Examiners (ACFE) and the Association of Certified Anti-Money Laundering Specialists (ACAMS). Her experience with the Credit Union movement includes serving as member, secretary and chairperson of the Supervisory Committee of the First Federal Credit Union.

Mrs. Browne is a former Business Manager at the St. Kitts Biomedical Research Foundation. She started her tenure with her current employer, the Government of St. Kitts, and Nevis as an Auditor before advancing to Audit Manager, prior to her current role as Deputy Comptroller of the Inland Revenue Department. Her primary responsibility includes the direct oversight of the IRD's Large

and Medium Audit and Debt Management and Compliance Divisions and the International Taxation Unit.

Ms Meisha Michael



Ms. Meisha Michael has in excess of a decade's worth of experience in the fields of accounting and logistics. She currently serves as the Assistant Manager at Delisle Walwyn & Co. Ltd in their cruise agency division. Ms. Michael received a Bachelor's degree in Accounting from the University of the West Indies, a Postgraduate Diploma in Project Management from the University of Roehampton and is currently pursuing a Master's degree in Finance with UNICAF. Her leisure time is spent in support of community activism, serving as Finance Director for Chipeen which is a volunteer organization.

Notwithstanding the selection by the Nominating Committee of Ms. Meisha Michael for the Credit Committee and Mrs. Irish-Browne for the Supervisory and Compliance Committee, the members present at this Annual General Meeting can nominate any suitable candidates from the floor. If this occurs, then a vote by ballot or show of hands will follow.

Re-election of Volunteers


Additionally, three volunteers have presented themselves for re-election after serving one term of three years. They are Director Edward Gift, Mrs. Y. Pamella Osborne of the Supervisory and Compliance Committee and Mr Anthony Wiltshire of the Credit Committee.

The SKCU continues to operate by the democratic co-operative principle of one member one vote. The voting process will be conducted by Lawyer Vadeesha John-Brookes from the law firm of Johnson and Associates.

The Nominating Committee has observed that it is becoming more difficult to obtain the services of members to volunteer as Board and Committee members. The Committee therefore suggests

that members who are interested in becoming volunteers should submit their names and other pertinent information to be included in a list of potential volunteers. An email will be circulated to all members with the details of this new process in due course.

The Nominating Committee expresses appreciation to all retiring volunteers for their dedicated work and commitment through their voluntary service.


.....
Sheila Cable
Chairperson



BOARD AND COMMITTEE MEMBERS

Volunteers	Positions	Current Period	Status	Term	Retiring Year	Nominee
Board of Directors						
Alex Straun	President	6 Years	Retiring	2	2023	
Edward Gift	Vice President	3 years	Reelection	1	2023	Edward Gift
Ikeisha Esdaille-Turo	Treasurer	2 year	Serving	1	2024	
Tashna Powel-Williams	Secretary	4 years	Serving	2	2025	
Hqusac Huggins	Assistant Secretary/Treasurer	1 year	Serving	1	2025	
Ivor Keithley Phillip	Director	5 years	Serving	2	2024	
J Sonia Edwards	Director	4 years	Serving	2	2025	
Cleon Bradshaw	Director	6 Years	Retiring	2	2023	
Shirmel Woods	Director	4 years	Serving	2	2025	
Bibiana Henry	Director	1 year	Serving	1	2025	
Juliette Simmonds-Warde	Director	1 year	Serving	1	2025	
Credit Committee						
Anthony Wiltshire	Deputy chair	3 years	Reelection	1	2023	Anthony Wiltshire
Auren Manners	Secretary	1 year	Serving	1	2025	
Vernice Morton	Member	5 years	Serving	2	2024	
Antonette Hodge	Member	1 year	Serving	1	2025	
Joan Franks	Chairperson	3 years	Resigned	1	2023	Meisha Michael
Supervisory Committee						
Desiree Connor	Chairperson	4 years	Serving	2	2025	
Willa Liburd	Deputy Chairperson	6 years	Retiring	2	2023	Velda Irish-Browne
Y. Pamela Osborne	Member	3 years	Reelection	1	2023	Y. Pamela Osborne
Supervisory Committee						
Janice Althea Esdaille	Secretary	5 years	Serving	2	2024	
Joel Morton	Member	1 year	Serving	1	2024	

INDEPENDENT AUDITORS' REPORT



St. Kitts Co-operative Credit Union Limited

Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

INDEPENDENT AUDITOR'S REPORT

To the Members of St. Kitts Co-operative Credit Union Limited

Opinion

We have audited the financial statements of **St. Kitts Co-operative Credit Union Limited** (“the Credit Union”), which comprise the statement of financial position as at December 31, 2022, the statements of other comprehensive income, changes in members' equity and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Credit Union as at December 31, 2022, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (“ISAs”). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Credit Union in accordance with the International Ethics Standards Board for Accountant's Code of Ethics for Professional Accountants (“IESBA Code”) and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Credit Union's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Credit Union or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Credit Union's financial reporting process.

Grant Thornton
Corner Bank Street and West
Independence Square
P.O. Box 1038
Basseterre, St. Kitts
West Indies

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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Credit Union's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Credit Union's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Credit Union to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



Chartered Accountants
March 31, 2023
Basseterre, St. Kitts

St. Kitts Co-operative Credit Union Limited
Statement of Financial Position
As at December 31, 2022

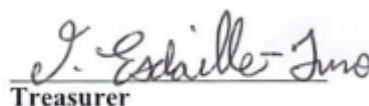
(expressed in Eastern Caribbean dollars)

	Notes	2022 \$	2021 \$
Assets			
Cash and cash equivalents	9	35,718,194	33,020,341
Loans to members	10	146,070,776	132,207,210
Other assets	11	3,855,716	3,545,858
Investment securities	12	20,870,505	20,481,560
Property and equipment	13	15,046,708	15,171,569
Intangible assets	14	4,686	152,888
Total assets		221,566,585	204,579,426
Liabilities and members' equity			
Liabilities			
Members' deposits	15	174,794,404	162,433,341
Accounts payable and other liabilities	16	5,113,046	2,568,752
Total liabilities		179,907,450	165,002,093
Members' equity			
Members' shares	17	11,905,714	10,478,570
Reserves	18	21,203,624	20,874,123
Retained earnings		8,549,797	8,224,640
Total members' equity		41,659,135	39,577,333
Total liabilities and members' equity		221,566,585	204,579,426

The accompanying notes are an integral part of these financial statements.

Approved for issue by the Board of Directors on March 31, 2023.


 Vice President


 Treasurer

St. Kitts Co-operative Credit Union Limited
Statement of Comprehensive Income
For the year ended December 31, 2022

(expressed in Eastern Caribbean dollars)

	Notes	2022 \$	2021 \$
Interest income on loans to members		12,624,564	11,066,482
Interest income on investment securities		715,570	706,794
Total interest income		13,340,134	11,773,276
Interest expense	19	(3,524,834)	(3,124,767)
Net interest income		9,815,300	8,648,509
Other income, net	20	3,119,836	2,917,167
Operating income		12,935,136	11,565,676
Operating expenses			
Staff costs	21	(2,984,336)	(2,947,062)
General and administrative expenses	22	(2,617,936)	(2,024,385)
Provision for expected credit losses	23	(4,638,060)	(2,592,790)
Depreciation and amortisation	24	(659,020)	(682,850)
Marketing and promotional expenses		(227,184)	(169,349)
Total operating expenses		(11,126,536)	(8,416,436)
Profit for the year before finance costs		1,808,600	3,149,240
Finance costs		(263,048)	(246,155)
Profit for the year		1,545,552	2,903,085
Other comprehensive income/(loss)			
Unrealised fair value gain/(loss) on financial assets at fair value through other comprehensive income (FVOCI)	12/18	12,500	(45,833)
Total comprehensive income for the year		1,558,052	2,857,252

The accompanying notes are an integral part of these financial statements.

St. Kitts Co-operative Credit Union Limited

Statement of Changes in Members' Equity

For the year ended December 31, 2022

(expressed in Eastern Caribbean dollars)

	Notes	Members' shares \$	Reserves \$	Retained earnings \$	Total \$
Balance at January 1, 2021		9,437,345	20,139,822	7,008,817	36,585,984
Transactions with members					
Issuance of shares	17	1,041,225	–	–	1,041,225
Entrance fees	18(ii)	–	6,583	–	6,583
Dividends paid	27	–	–	(888,914)	(888,914)
		1,041,225	6,583	(888,914)	158,894
Reserves movements					
Transfer to statutory reserve	18(ii)	–	725,771	(725,771)	–
Transfer to development fund reserve	18(v)	–	72,577	(72,577)	–
Use of development fund reserve	18(v)	–	(24,797)	–	(24,797)
		–	773,551	(798,348)	(24,797)
Total comprehensive income					
Profit for the year		–	–	2,903,085	2,903,085
Unrealised fair value loss on financial assets at FVOCI	18(iv)	–	(45,833)	–	(45,833)
		–	(45,833)	2,903,085	2,857,252
Balance at December 31, 2021		10,478,570	20,874,123	8,224,640	39,577,333
Transactions with members					
Issuance of shares	17	1,436,844	–	–	1,436,844
Repurchase of shares	17	(9,700)	–	–	(9,700)
Entrance fees	18(ii)	–	7,075	–	7,075
Dividends paid	27	–	–	(795,369)	(795,369)
		1,427,144	7,075	(795,369)	638,850
Reserves movements					
Transfer to statutory reserve	18(ii)	–	386,388	(386,388)	–
Transfer to development fund reserve	18(v)	–	38,638	(38,638)	–
Use of development fund reserve	18(v)	–	(115,100)	–	(115,100)
		–	309,926	(425,026)	(115,100)
Total comprehensive income					
Profit for the year		–	–	1,545,552	1,545,552
Unrealised fair value gain on financial assets at FVOCI	18(iv)	–	12,500	–	12,500
		–	12,500	1,545,552	1,558,052
Balance at December 31, 2022		11,905,714	21,203,624	8,549,797	41,659,135

The accompanying notes are an integral part of these financial statements.

St. Kitts Co-operative Credit Union Limited

Statement of Cash Flows

For the year ended December 31, 2022

(expressed in Eastern Caribbean dollars)

	Notes	2022 \$	2021 \$
Cash flows from/(used in) operating activities			
Profit for the year		1,545,552	2,903,085
Items not affecting cash:			
Interest expense	19	3,524,834	3,124,767
Provision for expected credit losses	23	4,638,060	2,592,790
Depreciation and amortisation	24	659,020	682,850
Loss on disposal of property and equipment	20	–	877
Dividend income	20	(15,087)	(61,948)
Interest income		(13,340,134)	(11,773,276)
Operating loss before changes in working capital		(2,987,755)	(2,530,855)
Changes in loans to members		(18,346,357)	(21,418,082)
Changes in other assets		(309,858)	(783,906)
Changes in accounts payable and other liabilities		2,544,294	161,782
Changes in members' deposits		12,352,285	13,964,859
Cash used in operations		(6,747,391)	(10,606,202)
Interest received on loans to members		12,469,295	10,687,690
Interest paid on members' deposits		(3,516,056)	(3,622,465)
Net cash from/(used in) operating activities		2,205,848	(3,540,977)
Cash flows used in investing activities			
Interest received on investments		712,894	705,705
Purchase of investment securities	12	(373,769)	(1,062,610)
Purchase of intangible assets	14	–	(6,694)
Purchase of property and equipment	13	(385,957)	(2,575,582)
Dividend received		15,087	61,948
Net cash used in investing activities		(31,745)	(2,877,233)
Cash flows from financing activities			
Proceeds from issuance of shares	17	1,436,844	1,041,225
Entrance fees	18(ii)	7,075	6,583
Repurchase of shares	17	(9,700)	–
Use of development fund reserves	18(v)	(115,100)	(24,797)
Dividends paid	27	(795,369)	(888,914)
Net cash from financing activities		523,750	134,097
Net change in cash and cash equivalents		2,697,853	(6,284,113)
Cash and cash equivalents at beginning of year		33,020,341	39,304,454
Cash and cash equivalents at end of year	9	35,718,194	33,020,341

The accompanying notes are an integral part of these financial statements.

St. Kitts Co-operative Credit Union Limited

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(expressed in Eastern Caribbean dollars)

1 Nature of operations

The principal activity of the St. Kitts Co-operative Credit Union Limited (the “Credit Union”) is to encourage financial prudence through savings and the provision of loans and other financial products and services to its members.

2 General information and statement of compliance with International Financial Reporting Standards (IFRS) and going concern assumption

On July 1, 1982, the Credit Union was registered under the name Basseterre Co-operative Credit Union Limited under and in accordance with the provisions of the amended Co-operative Ordinance No. 20 of 1956 and Ordinance No. 19 of 1957 and the statutory rules and Order No. 32 of 1968. On March 11, 1986, the Credit Union was re-registered under the name St. Kitts Co-operative Credit Union Limited under and in accordance with the provisions of the amended Co-operative Societies Ordinance No. 20 of 1956 and Ordinance No. 19 of 1957 and the statutory rules and Order No. 32 of 1968.

The Credit Union was re-registered on October 20, 1998 under Section 241 of the Co-operative Society Act, No. 2 of 1995.

On October 4, 2011, the Parliament of St Kitts-Nevis passed the Co-operative Societies Act, No. 31 of 2011. This Act supersedes the former Act of 1995. The Credit Union is regulated by the Financial Services Regulatory Commission – St. Christopher Branch.

The Credit Union’s registered office is located at New Street, Basseterre, St. Kitts and it conducts business from two locations: the branch office at New Street and the head office at Bladen Commercial Development.

The accompanying financial statements are the financial statements of the Credit Union and have been prepared in accordance with IFRS and International Financial Reporting Standards Interpretations Committee (IFRIC) interpretations as issued by the International Accounting Standards Board (IASB) under the historical cost convention, as modified by the revaluation of land and buildings and financial assets at fair value through other comprehensive income (FVOCI). The measurement bases are fully described in the summary of accounting policies.

St. Kitts Co-operative Credit Union Limited

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3 Changes in accounting policies

The Credit Union has adopted the new accounting pronouncements which have become effective this year, and are as follows:

New and revised standards that are effective for annual periods beginning on or after January 1, 2022

Certain new standards, interpretations and amendments to existing standards have been published that became effective during the current financial year. The Credit Union has assessed the relevance of such new standards, interpretations and amendments and has concluded that these will not be relevant.

Standards, amendments, and interpretations to existing standards that are not yet effective and have not been adopted early by the Credit Union

At the date of authorisation of these financial statements, certain new standards, and amendments to existing standards have been published by the IASB that are not yet effective, and have not been adopted early by the Credit Union. Management anticipates that all relevant pronouncements will be adopted in the Credit Union's accounting policies for the first period beginning after the effective date of the pronouncement. These new standards and interpretations are not expected to have a material impact on the Credit Union's financial statements.

4 Summary of significant accounting policies

4.1 Overall considerations

The significant accounting policies set out below and in the succeeding pages have been applied consistently by the Credit Union to all years presented in these financial statements, except as otherwise stated.

4.2 Revenue recognition

Revenue arises from the rendering of services. The Credit Union recognises revenue when:

- the amount of revenue can be reliably measured;
- it is probable that future economic benefits will flow to the entity; and
- and specific criteria have been met for the Credit Union's activities.

It is measured at the fair value of consideration received or receivable. Revenue is recognised as follows:

(i) Interest income

Interest income is recorded using the effective interest rate (EIR) method for all financial assets measured at amortised cost.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

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(expressed in Eastern Caribbean dollars)

4 Summary of significant accounting policies ...continued

4.2 Revenue recognition ...continued

(i) Interest income ...continued

The EIR is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset or liability or, when appropriate, a shorter period, to the gross carrying amount of the financial asset. The EIR (and therefore, the amortised cost of the financial asset) is calculated by taking into account transaction costs and any discount or premium on the acquisition of the financial asset, as well as fees and costs that are an integral part of the EIR. Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or liability.

The Credit Union recognises interest income using a rate of return that represents the best estimate of a constant rate of return over the expected life of the loan. Hence, the EIR calculation also takes into account the effect of potentially different interest rates that may be charged at various stages of the financial asset's expected life, and other characteristics of the product life cycle (including prepayments, penalty interest and charges).

The Credit Union calculates interest income on financial assets, other than those considered credit-impaired, by applying the EIR to the gross carrying amount of the financial asset. When a financial asset becomes credit-impaired (and is therefore regarded as 'Stage 3'), the Credit Union calculates interest income by applying the EIR to the net amortised cost of the financial asset. If the financial asset cures and is no longer credit-impaired, the Credit Union reverts to calculating interest income on a gross basis.

(ii) Other income, net

The Credit Union earns fee and commission income from financial services it provides to its members. Fee and commission income is recognised at an amount that reflects the consideration to which the Credit Union expects to be entitled in exchange for providing the services. The performance obligations, as well as the timing of their satisfaction, are identified, and determined, at the inception of the contract. The Credit Union's revenue contracts do not typically include multiple performance obligations. When the Credit Union provides a service to its members, consideration is invoiced and generally due immediately upon satisfaction of a service provided at a point in time or at the end of the contract period for a service provided over time.

The Credit Union has generally concluded that it is the principal in its revenue arrangements because it typically controls the services before transferring them to the member.

The following are recognised in the statement of financial position arising from revenue from contracts with customers:

- 'Fees and commissions receivables' included under 'Other assets', which represent the Credit Union's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due). These are measured at amortised cost and subject to the impairment provisions of IFRS 9.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

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(expressed in Eastern Caribbean dollars)

4 Summary of significant accounting policies ...continued

4.2 Revenue recognition ...continued

(ii) Other income, net ...continued

- Unearned fees and commissions' included under 'Accounts payable and other liabilities', which represent the Credit Union's obligation to transfer services to a member for which the Credit Union has received consideration (or an amount of consideration is due) from the member. A liability for unearned fees and commissions is recognised when the payment is made or the payment is due (whichever is earlier). Unearned fees and commissions are recognised as revenue when (or as) the Credit Union performs the service.

4.3 Foreign currency translation

Functional and presentation currency

These financial statements are presented in Eastern Caribbean Dollars, which is the Credit Union's functional and presentation currency. All financial information presented in Eastern Caribbean Dollars has been rounded to the nearest dollar.

Foreign currency transactions and balances

Transactions in foreign currencies are translated at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated into Eastern Caribbean Dollars at the foreign exchange rate ruling at that date. Foreign exchange differences arising on translation are recognised in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated to Eastern Caribbean Dollars at foreign exchange rates ruling at the dates the values were determined.

4.4 Leases

Credit Union as a lessor

Leases in which the Credit Union does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of comprehensive income due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

4.5 Financial instruments

The Credit Union recognises a financial asset or a liability in the statement of financial position when it becomes party to the contractual provision of the instruments.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

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(expressed in Eastern Caribbean dollars)

4 Summary of significant accounting policies ...continued

4.5 Financial instruments ...continued

(a) Initial recognition and measurement of financial instruments

At initial recognition, the Credit Union measures its financial assets and financial liabilities at their fair values plus or minus, in the case of a financial asset or financial liability not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability such as fees and commissions.

If the Credit Union determines that the fair value of its financial assets and liabilities at initial recognition differs from the transaction price, the difference is recognised as follows:

- If that fair value is evidenced by a quoted price in an active market for an identical asset or liability (i.e., Level 1 input) or based on a valuation technique that uses only data from observable markets, the difference between the fair value at initial recognition and the transaction price is recognised as a gain or loss.
- In all other cases, the difference between the fair value at initial recognition and the transaction price is deferred. After initial recognition, the Credit Union recognises that deferred difference as a gain or loss only to the extent that it arises from a change in a factor (including time) that market participants would take into account when pricing the asset or liability.

(b) Classification and subsequent measurement of financial assets

The Credit Union classifies the financial assets and subsequently measured at amortised cost and/or FVOCI on the basis of both:

- (i) the Credit Union's business model for managing the financial assets; and
- (ii) the contractual cash flow characteristics of the financial assets.

Based on these factors, the Credit Union classifies its financial assets into one of the following three measurements:

Financial assets at amortised cost

A financial asset is measured at amortised cost if the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Amortised cost is the amount at which the financial asset or financial liability is measured at initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any loss allowance.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

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4 Summary of significant accounting policies ...continued

4.5 Financial instruments ...continued

(b) Classification and subsequent measurement of financial assets ...continued

Financial assets at amortised cost ...continued

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial asset or financial liability to the gross carrying amount of a financial asset. When calculating the effective interest rate, the Credit Union estimates the expected cash flows by considering all the contractual terms of the financial instrument, but does not consider the expected credit losses.

The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate, transaction costs, and all other premiums or discounts.

The Credit Union's financial assets measured at amortised cost include loan to members, investment in fixed deposits, corporate bonds and treasury bills, other receivables and cash and cash equivalents.

Financial assets at FVOCI

A financial asset is measured at FVOCI if the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Undrawn loan commitments

Undrawn loan commitments and letters of credits are commitments under which, over the duration of the commitment, the Credit Union is required to provide a loan with pre-specified terms to the member. These contracts are in the scope of the expected credit losses (ECL) requirements. The nominal contractual value of letters of credit and undrawn loan commitments, where the loan agreed to be provided is on market terms, are not recorded in the statement of financial position.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

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(expressed in Eastern Caribbean dollars)

4 Summary of significant accounting policies ...continued

4.5 Financial instruments ...continued

(b) Classification and subsequent measurement of financial assets ...continued

Reclassifications

If the business model under which the Credit Union holds financial assets changes, the financial assets affected are reclassified. The classification and measurement requirements related to the new category apply prospectively from the first day of the first reporting period following the change in business model that results in reclassifying the Credit Union's financial assets. During the current financial year and previous accounting period, there were no changes in the business models under which the Credit Union holds financial assets and therefore no reclassifications were made. Changes in contractual cash flows are considered under the accounting policy on Modification of loans to members in note 4.5 (d) and Derecognition of financial assets in note 4.5 (g).

(c) Impairment of financial assets

The Credit Union recognises a loss allowance for ECL on financial assets measured at amortised cost and the exposure arising from loan commitments and financial guarantee contracts. The expected credit losses are assessed on a forward-looking basis. The Credit Union's measurement of ECL reflects:

- a) an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- b) the time value of money; and
- c) reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

The mechanics of the ECL calculations are outlined below and the key elements are as follows:

- PD – The Probability of Default (PD) is an estimate of the likelihood of default over a given time horizon. A default may only happen at a certain time over the assessed period, if the facility has not been previously derecognised and is still in the portfolio.
- EAD – The Exposure at Default (EAD) is an estimate of the exposure at a future default date, taking into account expected changes in the exposure after the reporting date, including repayments of principal and interest, whether scheduled by contract or otherwise, expected drawdowns on committed facilities, and accrued interest from missed payments.
- LGD – The Loss Given Default (LGD) is an estimate of the loss arising in the case where a default occurs at a given time. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, including from the realisation of any collateral or credit enhancements that are integral to the loan and not required to be recognised separately. It is usually expressed as a percentage of the EAD.

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4 Summary of significant accounting policies ...continued

4.5 Financial instruments ...continued

(c) Impairment of financial assets ...continued

The financial assets are grouped on the basis of shared credit risk characteristics to determine the average credit losses for each group of assets. The Credit Union considers this approach to be a reasonable estimate of the probability-weighted amount. The lifetime expected credit losses for the non-performing financial assets are assessed on an individual basis. The Credit Union considers if there have been significant increases in credit risk since initial recognition – whether assessed on an individual or collective basis – considering all reasonable and supportable information, including that which is forward-looking. At each reporting date, the Credit Union measures the loss allowance at an amount equal to the lifetime expected credit losses, if the credit risk on that financial instrument has increased significantly since initial recognition.

The Credit Union considers the following factors in assessing changes in credit risk since initial recognition:

- significant changes in internal price indicators of credit risk;
- changes in the rates or terms of an existing instrument that would be significantly different if the instrument was newly issued (e.g., more stringent covenants);
- significant increases in credit risk on other financial instruments from the same borrower;
- an actual or forecast significant adverse changes in the business, financial or economic conditions that are expected to significantly affect the borrower's ability to meet its debt obligations (e.g., increase in interest rates and unemployment rates);
- an actual or expected significant change in the financial instrument's external credit rating;
- an actual or expected internal credit rating downgrade for the borrower or decrease in behavioural scoring used to assess credit risk internally;
- an actual or expected significant change in the operating results of the borrower;
- significant changes in the value of the collateral supporting the obligation or in the quality of guarantees or credit enhancements reductions in financial support from a parent entity that are expected to reduce the borrower's incentive to make scheduled contractual payments; and
- expected breaches of contract that may, for example, lead to covenant waivers or amendments, or interest payment holidays.

The Credit Union considers the following factors in assessing changes in credit risk since initial recognition:

- existing or expected adverse changes in the regulatory, economic, or technological environment that significantly affect, or are expected to affect, the borrower's ability to meet its debt obligations;
- changes in the Credit Union's credit management approach in relation to the financial instrument (e.g., specific intervention with the borrower, more active or close monitoring of the instrument by the Credit Union);
- significant changes in the expected performance and behaviour of the borrower including changes in the payment status of borrowers in the Credit Union (e.g., expected increase in delayed contractual payments); and

St. Kitts Co-operative Credit Union Limited

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4 Summary of significant accounting policies ...continued

4.5 Financial instruments ...continued

(c) Impairment of financial assets ...continued

- past due information, including the rebuttable presumption of more than 30 days past due.

ECLs are required to be measured through a loss allowance at an amount equal to:

- 12-month ECL, i.e., lifetime ECL that result from those default events on the financial instrument that are possible within 12 months after the reporting date, (referred to as Stage 1);
or
- full lifetime ECL, i.e., lifetime ECL that result from all possible default events over the life of the financial instrument, (referred to as Stage 2 and Stage 3).

A loss allowance for full lifetime ECL is required for a financial instrument if the credit risk on that financial instrument has increased significantly since initial recognition. For all other financial instruments, ECLs are measured at an amount equal to the 12-month ECL.

ECLs are a probability-weighted estimate of the present value of credit losses. These are measured as the present value of the difference between the cash flows due to the Credit Union under the contract and the cash flows that the Credit Union expects to receive arising from the weighting of multiple future economic scenarios, discounted at the asset's EIR.

- For undrawn loan commitments, the ECL is the difference between the present value of the difference between the contractual cash flows that are due to the Credit Union if the holder of the commitment draws down the loan and the cash flows that the Credit Union expects to receive if the loan is drawn down; and
- For financial guarantee contracts, the ECL is the difference between the expected payments to reimburse the holder of the guaranteed debt instrument less any amounts that the Credit Union expects to receive from the holder, the debtor or any other party.

The Credit Union measures ECL on an individual basis, or on a collective basis for portfolios of loans that share similar economic risk characteristics. The measurement of the loss allowance is based on the present value of the asset's expected cash flows using the asset's original EIR, regardless of whether it is measured on an individual basis or a collective basis.

A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Credit-impaired financial assets are referred to as Stage 3 assets. Evidence of credit-impairment includes observable data about the following events:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- the lender of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession that the lender would not otherwise consider;

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4 Summary of significant accounting policies ...continued

4.5 Financial instruments ...continued

(c) Impairment of financial assets ...continued

- the disappearance of an active market for a security because of financial difficulties; or
- the purchase of a financial asset at a deep discount that reflects the incurred credit losses.

It may not be possible to identify a single discrete event instead, the combined effect of several events may have caused financial assets to become credit impaired. The Credit Union assesses whether debt instruments that are financial assets measured at amortised cost or FVOCI are credit-impaired at each reporting date. To assess if sovereign and corporate debt instruments are credit impaired, the Credit Union considers factors such as bond yields, credit ratings and the ability of the borrower to raise funding.

A loan is considered credit-impaired when a concession is granted to the borrower due to a deterioration in the borrower's financial condition, unless there is evidence that as a result of granting the concession the risk of not receiving the contractual cash flows has reduced significantly and there are no other indicators of impairment. For financial assets where concessions are contemplated but not granted the asset is deemed credit impaired when there is observable evidence of credit-impairment including meeting the definition of default. The definition of default (see below) includes unlikelihood to pay indicators and a backstop if amounts are overdue for 90 days or more.

Definition of default

Critical to the determination of ECL is the definition of default. The definition of default is used in measuring the amount of ECL and in the determination of whether the loss allowance is based on 12-month or lifetime ECL, as default is a component of the probability of default (PD) which affects both the measurement of ECLs and the identification of a significant increase in credit risk.

The Credit Union considers the following as constituting an event of default:

- the borrower is past due for more than 90 days on any material credit obligation to the Credit Union; or
- the borrower is unlikely to pay its credit obligations to the Credit Union in full.

This definition of default is used by the Credit Union for accounting purposes as well as for internal credit risk management purposes and is broadly aligned to the regulatory definition of default. The definition of default is appropriately tailored to reflect different characteristics of different types of assets.

Overdrafts are considered as being past due once the customer has breached an advised limit or has been advised of a limit smaller than the current amount outstanding.

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4 Summary of significant accounting policies ...continued

4.5 Financial instruments ...continued

(c) Impairment of financial assets ...continued

Definition of default ...continued

When assessing if the borrower is unlikely to pay its credit obligation, the Credit Union considers both qualitative and quantitative indicators. Quantitative indicators, such as overdue status and non-payment on another obligation of the same counterparty are key inputs in this analysis. The Credit Union uses a variety of sources of information to assess default which are either developed internally or obtained from external sources. As noted in the definition of credit impaired financial assets above, default is evidence that an asset is credit impaired.

Therefore, credit impaired assets will include defaulted assets, but will also include other non-defaulted given the definition of credit impaired is broader than the definition of default.

(d) Modification of loans to members

When the Credit Union renegotiates or otherwise modifies, the contractual cash flows of its customer loans, the Credit Union assesses whether or not the new terms are substantially different from the original terms of the agreement. The Credit Union derecognises the original loan if the terms are substantially different and recognises the new loan at its fair value. The Credit Union also recalculates the new effective interest rate for the loan. The date of the modification is considered to be the date of initial recognition of the new loan when applying the impairment requirements and also assessing whether a significant increase in credit risk has occurred. The Credit Union also considers whether there may be evidence that the modified loan is credit-impaired at initial recognition. In this situation, the loan is recognised as an originated credit-impaired financial asset. This might occur, for example, in a situation in which there was a substantial modification of a distressed asset as a result of the borrower being unable to make the originally agreed payments. Differences in the carrying amount are recognised as a gain or loss on derecognition in the profit or loss.

If the new terms are not substantially different the original loan is not derecognised. The Credit Union recalculates the gross carrying amount of the loan and recognises a modification gain or loss in the profit and loss.

The gross carrying amount of the loan is recalculated as the present value of the renegotiated contractual cash flows discounted at the loan's original effective interest rate (or credit-adjusted effective interest rate for purchased or originated credit-impaired financial assets). Any costs or fees incurred adjust the carrying amount of the modified loan and are amortised over the remaining term of the modified financial asset.

St. Kitts Co-operative Credit Union Limited

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4 Summary of significant accounting policies ...continued

4.5 Financial instruments ...continued

(e) *Write offs*

The Credit Union directly reduces the gross carrying amount of a financial asset when the Credit Union has no reasonable expectations of recovering the financial asset in its entirety or a portion thereof. A write-off constitutes a derecognition event. This is the case when the Credit Union determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. The Credit Union may apply enforcement activities to financial assets written off. Recoveries resulting from the Credit Union's enforcement activities will result in impairment gains, which will be presented in 'Other Income, net' in the statement of comprehensive income.

(f) *Offsetting of financial instruments*

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

(g) *Derecognition of financial assets*

The Credit Union derecognises financial assets when the contractual rights to the cash flows from the financial assets expire or when the contractual rights to receive the cash flows of the financial asset are retained but the contractual obligation to pay the cash flows to one or more recipients is assumed in an arrangement where:

- (i) The Credit Union has no obligation to pay amounts to the eventual recipients unless it collects equivalent amounts from the original asset. Short-term advances by the entity with the right of full recovery of the amount lent plus accrued interest at market rates do not violate this condition;
- (ii) The Credit Union is prohibited by the terms of the transfer contract from selling or pledging the original asset other than as security to the eventual recipients for the obligation to pay them cash flows; and
- (iii) The Credit Union has an obligation to remit any cash flows it collects on behalf of the eventual recipients without material delay. In addition, the entity is not entitled to reinvest such cash flows, except for investments in cash or cash equivalents during the short settlement period from the collection date to the date of required remittance to the eventual recipients, and interest earned on such investments is passed to the eventual recipients.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

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4 Summary of significant accounting policies ...continued

4.5 Financial instruments ...continued

(h) Forward looking information

In its ECL models, the Credit Union relies on a range of forward-looking information as economic inputs, such as:

- GDP growth; and
- Central Bank base rates.

(i) Financial liabilities

Classification and subsequent measurement of financial liabilities

Financial liabilities, including accounts payable and other liabilities and members' deposits, are initially measured at fair value, net of transaction costs. They are subsequently measured at amortised cost.

Financial liabilities are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers or as a result of terms as determined by contractual obligations. Financial liabilities are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business, if longer). If not, they are presented as non-current liabilities.

Derecognition of financial liabilities

Financial liabilities are derecognised when they are extinguished (i.e., when the obligation specific in the contract is discharged, cancelled or expires).

4.6 Cash and cash equivalents

Cash and cash equivalents include cash on hand, unrestricted balances held with banks and highly liquid financial assets with original maturities of three months or less from the acquisition date that are subject to an insignificant risk of changes in their fair value, and are used by the Credit Union in the management of its short-term commitments.

Cash and cash equivalents are measured at amortised cost.

4.7 Investment property

Property held for sale, which comprises of land and land development costs is classified under Other Assets and is carried at cost less any impairment in value. Investment property is derecognised when it has been disposed of or when it is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains and losses on the retirement and disposal of investment property are recognized in the statement of comprehensive income in the period of retirement or disposal.

St. Kitts Co-operative Credit Union Limited

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4 Summary of significant accounting policies ...continued

4.8 Property and equipment

(a) *Initial measurement*

Property and equipment are initially stated at cost. Cost includes expenditure that is directly attributed to the acquisition of items.

(b) *Subsequent measurement land and buildings*

After initial recognition, land and buildings whose fair value can be measured reliably are carried at a revalued amount, being its fair value at the date of the revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluation is made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

If an asset's carrying amount is increased as a result of a revaluation, the increase is recognised in other comprehensive income and accumulated in members' equity under the heading of property revaluation reserve (note 18). However, the increase is recognised in profit or loss to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss.

If an asset's carrying amount is decreased as a result of a revaluation, the decrease is recognised in profit or loss. However, the decrease is recognised in other comprehensive income to the extent of any credit balance existing in the property revaluation reserves in respect of that asset. The decrease recognised in other comprehensive income reduces the amount accumulated in members' equity under the heading of property revaluation reserve.

When a building is revalued, any accumulated depreciation at the date of the revaluation is restated proportionately with the change in the gross carrying amount of the asset so that the carrying amount of the asset after revaluation equals its revalued amount.

Furniture and fittings, equipment and motor vehicles

After initial recognition, an item of furniture and fittings, equipment and motor vehicles is carried at its cost less any accumulated depreciation and any accumulated impairment losses.

(c) *Depreciation*

Depreciation is calculated on the straight-line method to write down the cost less estimated residual value of the asset. The following depreciation rates are applied:

Buildings	25 years
Equipment	10 years
Furniture and fittings	5 years
Office equipment	5 years
Computer equipment	5 years
Telephone equipment	5 years
Motor vehicles	5 years

St. Kitts Co-operative Credit Union Limited

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(expressed in Eastern Caribbean dollars)

4 Summary of significant accounting policies ...continued

4.8 Property and equipment ...continued

(c) Depreciation ...continued

Land is not subject to depreciation.

The assets' residual values and estimated useful lives are reviewed and adjusted, if appropriate, at each reporting date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with carrying amounts. These are included in profit or loss under other income, net.

4.9 Impairment of non-financial assets

All individual assets or cash-generating units are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the asset's or cash-generating unit's carrying amount exceeds its recoverable amount, which is the higher of fair value less costs of disposal and value-in-use.

To determine the value-in-use, management estimates expected future cash flows from each cash-generating unit and determines a suitable interest rate in order to calculate the present value of those cash flows. Discount factors are determined individually for each cash-generating unit and reflect management's assessment of respective risk profiles, such as market and asset-specific risk factors.

All assets are subsequently reassessed for indications that an impairment loss previously recognised may no longer exist. An impairment loss is reversed only to the extent that the asset's or cash generating unit's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

4.10 Provisions

Provision for legal disputes or other claims are recognised when the Credit Union has a present or legal or constructive obligation as a result of a past event, it is probable that an outflow of economic resources will be required from the Credit Union to settle the obligation and amounts can be estimated reliably. Timing or amount of the outflow may still be uncertain.

Provisions are not recognised for future operating losses. Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the reporting date, including the risks and uncertainties associated with the present obligation. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. Provisions are discounted to their present values, where the time value of money is material.

St. Kitts Co-operative Credit Union Limited

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4 Summary of significant accounting policies ...continued

4.10 Provisions ...continued

Any reimbursement that the Credit Union can be virtually certain to collect from a third party with respect to the obligation is recognised as a separate asset. However, this asset may not exceed the amount of the related provision. In those cases where the possible outflow of economic resources as a result of present obligations is considered improbable or remote, no liability is recognised.

4.11 Employee benefits

Obligations for contributions to defined contribution pension plans are recognised as an expense in the statement of comprehensive income as incurred.

4.12 Operating expenses

Operating expenses are recognised in the statement of comprehensive income upon utilisation of the service or as incurred.

4.13 Equity, reserves and dividend payments

(a) *Members' shares*

Members' shares issued by the Credit Union are classified as equity only to the extent that they do not meet the definition of a financial liability.

(b) *Reserves*

Statutory reserve and development fund reserve comprise amounts required to be set aside as stipulated by the Co-operative Societies Act (see note 18).

Property revaluation reserve comprises gains and losses from the revaluation of land and buildings (see note 13).

Financial assets revaluation reserve comprises unrealised gains or losses from financial assets at FVOCI.

Other reserve comprises amounts set aside as stipulated by the Credit Union's By-laws (see note 18).

(c) *Retained earnings*

Retained earnings include all current and prior period retained profits, net of dividends.

(d) *Dividends*

Shares that contain redemption features subject to the Credit Union maintaining adequate regulatory capital are accounted for using the partial treatment requirements of IFRIC 2, *Members' Shares in Cooperative Entities and Similar Instruments*.

Dividends paid are recognised in equity in the period in which they are approved by the Credit Union's members at the Annual General Meeting.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

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4 Summary of significant accounting policies ...continued

4.14 Comparatives

Where necessary, comparative figures have been adjusted to conform to changes in presentation in the current year.

5 Significant management judgements in applying accounting policies and estimation uncertainty

In the application of the Credit Union's accounting policies, which are described in note 4, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. The estimates and assumptions that have the most significant effect on the amounts recognised on the financial statements are described in the succeeding pages.

5.1 Business model assessment

Classification and measurement of financial assets depends on the results of the SPPI and the business model test. The Credit Union determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. This assessment includes judgement reflecting all relevant evidence including how the performance of the assets is evaluated and their performance is measured, the risks that affect the performance of the assets and how these are managed and how the managers of the assets are compensated. The Credit Union monitors financial assets measured at amortised cost or fair value through other comprehensive income that are derecognised prior to their maturity to understand the reason for their disposal and whether the reasons are consistent with the objective of the business for which the asset was held. Monitoring is part of the Credit Union's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in business model and so a prospective change to the classification of those assets.

5.2 Measurement of the expected credit loss allowance

The measurement of the expected credit loss allowance for the financial assets measured at amortised cost is an area that requires the use of modeling and assumptions about future economic conditions and credit behaviors (e.g., the likelihood of customers defaulting and the resulting losses). A number of significant judgements are also required in applying the account requirements for measuring ECL, such as:

- Determining credit for significant increase in credit risk;
- Choosing appropriate model and assumptions for the measurement of proportional loss;
- Establishing groups of similar financial assets for the purposes of measuring ECL;
- Recovery rates on unsecured exposures;

St. Kitts Co-operative Credit Union Limited

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5 Significant management judgements in applying accounting policies and estimation uncertainty *...continued*

5.2 Measurement of the expected credit loss allowance *...continued*

- Drawdown of approved facilities;
- Determination of macroeconomic drivers (management overlay);
- Determination of life of revolving credit facilities; and
- Models and assumptions used.

It is the Credit Union's policy to regularly review its models in the context of an actual loss experience and adjust when necessary.

5.3 Valuation of stage 3 loan facilities

The proposed cash flows were discounted using the yield of the facilities. The Credit Union makes judgements as to whether there is any observable data indicating that there is a measurable decrease in the estimated future cash flows from a portfolio of loans before the decrease can be identified with an individual loan in that portfolio. This evidence may include observable data indicating that there has been an adverse change in the payment status of borrowers in a group, or national or local economic conditions that correlate with defaults on assets in the group. Management uses estimates based on historical loss experience for assets with credit risk characteristics and objective evidence of impairment similar to those in the portfolio when scheduling its future cash flows. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between loss estimates and actual loss experience.

5.4 Effective interest rate (EIR) method

The Credit Union's EIR method recognises interest income using a rate of return that represents the best estimate of a constant rate of return over the expected behavioural life of loans and deposits and recognises the effect of potentially different interest rates charged at various stages and other characteristics of the product life cycle (including prepayments and penalty interest and charges). This estimation, by nature, requires an element of judgement regarding the expected behaviour and life cycle of the instruments, as well as expected changes to the Credit Union's base rate and other fee income/expense that are integral parts of the instrument.

6 Financial risk management

Risk management objectives and policies

The Credit Union is exposed to the following risks arising from its use of financial instruments:

- Credit risk;
- Liquidity risk;
- Market risk; and
- Operational risk.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

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(expressed in Eastern Caribbean dollars)

6 Financial risk management ...continued

Risk management objectives and policies ...continued

This note presents information about the Credit Union's exposure to each of the above risks, the Credit Union's objectives, policies and processes for measuring and managing risk, and the Credit Union's management of capital.

The Board of Directors has overall responsibility for the determination of the Credit Union's risk management objectives and policies and, whilst retaining ultimate responsibility for them, it has delegated the authority for designing and operating processes that ensure effective implementation of the objectives and policies to the Credit Union's finance function.

The Board of Directors receives monthly reports from the Credit Union's Management through which it reviews the effectiveness of the processes put in place and the appropriateness of the objectives and policies it sets.

The Credit Union's risk management processes are essentially those mandated by the Board of Directors and are structured to facilitate identification of risks in its various business activities and to formulate risk management strategies, policies and procedures. Risks are maintained within established limits. The Credit Union's risk management policies entail diversification of risk in its portfolios, the establishment of risk rating indicators for individual members and lines of credit and continuous review of risk profiles for its members and portfolios. Risk limits are also set in relation to groups of borrowers as well as industry and geographical segments. The policies also include review, analysis and valuation of all risk-taking activities.

6.1 Credit risk analysis

Credit risk is the risk of financial loss to the Credit Union if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Credit Union is exposed to this risk for various financial instruments, for example, granting loans to members, placing deposits and investing in bonds.

(i) *Loans to members*

The Credit Union's exposure to credit risk is influenced mainly by the individual characteristics of each member. The demographics of the Credit Union's member base, including the default risk of the country in which members operate, has less of an influence on credit risk. Geographically there is concentration of credit risk as all members are located in St. Kitts and Nevis.

(ii) *Cash and cash equivalents*

Cash and cash equivalents are held with established and reputable financial institutions, which represent minimum risk of default.

(iii) *Investment securities*

There was no historical credit loss experience from the counterparties. The counterparties have low credit risk and strong financial position, and sufficient liquidity to settle its obligations to the Credit Union once they become due.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

6 Financial risk management ...continued

6.1 Credit risk analysis ...continued

(iv) *Other receivables*

Other receivables are financial assets measured at amortised cost. Due to the short-term nature of settlement and a lack of evidence of historical credit losses, these assets are considered to have low credit risk.

(v) *Maximum exposure to credit risk*

The maximum on-balance sheet and off-balance sheet exposure to credit risk at the reporting date was:

	2022	2021
	\$	\$
On-balance sheet		
Cash at banks and cash equivalents	30,234,954	29,008,667
Loans to members	146,070,776	132,207,210
Investment securities	19,332,240	18,955,795
Other receivables	173,894	340,843
	<u>195,811,864</u>	<u>180,512,515</u>
Off-balance sheet		
Loan commitments and other credit related facilities	3,126,000	4,138,325
	<u>198,937,864</u>	<u>184,650,840</u>

Credit risk in respect of financial assets is limited as these balances are shown net of allowance for impairment.

Loans to members

(a) *Expected credit loss on loans to members*

The expected credit loss, commonly referred to as ECL, represents the amount the Credit Union is likely to lose in the event of a default. The Credit Union is required to categorise the loans in their respective stages as outlined in IFRS 9.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

6 Financial risk management ...continued

6.1 Credit risk analysis ...continued

(v) *Maximum exposure to credit risk ...continued*

Loans to members ...continued

(a) *Expected credit loss on loans to members ...continued*

Expected credit loss on loans to members are analysed as follows:

	Gross amount \$	ECL \$	Net amount \$
Stage 1	139,048,050	(1,801,188)	137,246,862
Stage 2	4,442,641	(820,235)	3,622,406
Stage 3	7,417,899	(2,216,391)	5,201,508
As at December 31, 2022	150,908,590	(4,837,814)	146,070,776
Stage 1	130,696,636	(1,408,266)	129,288,370
Stage 2	1,505,220	(390,689)	1,114,531
Stage 3	2,658,704	(854,395)	1,804,309
As at December 31, 2021	134,860,560	(2,653,350)	132,207,210

Stage 1 loans

Loans placed in this stage include loans for which there is no evidence of a significant increase in credit risk since the origination date and loans that are due to mature within 12 months of the reporting date providing that such loans were not in a state of default.

Stage 2 loans

Loans placed in this stage include loans past due for 31 to 90 days and loans that experienced a significant increase in credit risk even if past due days threshold is not met.

Stage 3 loans

Loans placed in this stage are loans that are past due over 90 days and loans that show evidence of impairment even if the 90 days threshold is not met.

One of the crucial requirements of IFRS 9 is for the Credit Union to determine whether there is a significant increase in credit risk (SICR) from the date of loan origination to the current or the reporting date. In the event of a SICR, the loan must be placed in Stage 2 and will require a lifetime provision. The loan should remain in this Stage until there is evidence that the event(s) that resulted in the increase in the credit risks have been satisfactorily cured. It is only then that these loans should be transitioned back to Stage 1. SICR is determined by observing to the extent to which adverse changes in one or more of the credit risk drivers could increase the likelihood of the default since the origin of the loan.

St. Kitts Co-operative Credit Union Limited

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(expressed in Eastern Caribbean dollars)

6 Financial risk management ...continued

6.1 Credit risk analysis ...continued

(v) Maximum exposure to credit risk ...continued

Loans to members ...continued

(a) Expected credit loss on loans to members ...continued

Stage 3 loans ...continued

A change in members' employment arrangement, payment method, industry or personal conditions could be deemed significant enough to trigger a migration of loans to Stage 2 even if the past due days quantitative SICR threshold is not met.

Loss allowance

The following tables explain the changes in the loss allowance between the beginning and the end of the year due to these factors:

	Stage 1 \$	Stage 2 \$	Stage 3 \$	Total \$
December 31, 2022				
Balance at beginning of the year	1,408,266	390,689	854,395	2,653,350
Transfers:				
Transfer from Stage 1 to Stage 2	(30,758)	30,758	–	–
Transfer from Stage 1 to Stage 3	(1,923,796)	–	1,923,796	–
Transfer from Stage 3 to Stage 2	–	(418,758)	418,758	–
Transfer from Stage 2 to Stage 1	87,874	(87,874)	–	–
Transfer from Stage 3 to Stage 1	26,416	–	(26,416)	–
New financial assets	863,675	128,927	93,781	1,086,383
Financial assets fully derecognised	(298,006)	(55,671)	(150,670)	(504,347)
Changes to inputs used in ECL calculation	1,667,517	832,164	1,556,343	4,056,024
Total net charge during the year	392,922	429,546	3,815,592	4,638,060
Write-offs	–	–	(2,453,596)	(2,453,596)
Balance at end of the year	1,801,188	820,235	2,216,391	4,837,814

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

6 Financial risk management ...continued

6.1 Credit risk analysis ...continued

(v) Maximum exposure to credit risk ...continued

Loans to members ...continued

(a) Expected credit loss on loans to members ...continued

Loss allowance ...continued

	Stage 1 \$	Stage 2 \$	Stage 3 \$	Total \$
December 31, 2021				
Balance at beginning of the year	928,126	153,906	561,694	1,643,726
Transfers:				
Transfer from Stage 1 to Stage 2	(137,727)	137,727	–	–
Transfer from Stage 1 to Stage 3	(492,020)	–	492,020	–
Transfer from Stage 3 to Stage 2	–	23,812	(23,812)	–
Transfer from Stage 2 to Stage 1	16,606	(16,606)	–	–
Transfer from Stage 3 to Stage 1	17,320	–	(17,320)	–
New financial assets	730,726	314,985	60,096	1,105,807
Financial assets fully derecognised	636,312	10,527	1,618,369	2,265,208
Changes to inputs used in ECL calculation	(291,077)	(233,662)	(422,578)	(947,317)
Total net charge during the year	480,140	236,783	1,706,775	2,423,698
Write-offs	–	–	(1,414,074)	(1,414,074)
Balance at end of the year	1,408,266	390,689	854,395	2,653,350

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

6 Financial risk management ...continued

6.1 Credit risk analysis ...continued

(v) Maximum exposure to credit risk ...continued

Loans to members ...continued

(a) Expected credit loss on loans to members...continued

Gross carrying amount

The following table further explains changes in the gross carrying amount of the loans to members to explain their significance to the changes in the loss allowance as discussed above:

	Stage 1 \$	Stage 2 \$	Stage 3 \$	Total \$
December 31, 2022				
Balance at beginning of the year	130,696,636	1,505,220	2,658,704	134,860,560
Transfers:				
Transfers from Stage 1 to Stage 2	(4,038,953)	4,038,953	–	–
Transfers from Stage 1 to Stage 3	(6,354,106)	–	6,354,106	–
Transfers from Stage 2 to Stage 1	313,529	(313,529)	–	–
Transfers from Stage 2 to Stage 3	–	(844,973)	844,973	–
Transfers from Stage 3 to Stage 1	204,918	–	(204,918)	–
New financial assets	47,429,159	358,672	581,330	48,369,161
Financial assets derecognised	(29,358,402)	(301,702)	(362,700)	(30,022,804)
Changes in interest receivable	155,269	–	–	155,269
Financial assets write-offs	–	–	(2,453,596)	(2,453,596)
Balance at end of the year	139,048,050	4,442,641	7,417,899	150,908,590
December 31, 2021				
Balance at beginning of the year	111,439,815	825,653	2,212,292	114,477,760
Transfers:				
Transfers from Stage 1 to Stage 2	(720,871)	720,871	–	–
Transfers from Stage 1 to Stage 3	(2,263,706)	–	2,263,706	–
Transfers from Stage 2 to Stage 1	26,617	(26,617)	–	–
Transfers from Stage 2 to Stage 3	–	(30,096)	30,096	–
Transfers from Stage 3 to Stage 1	178,363	–	(178,363)	–
New financial assets	42,808,824	592,753	77,453	43,479,030
Financial assets derecognised	(21,141,628)	(586,914)	(332,406)	(22,060,948)
Changes in interest receivable	369,222	9,570	–	378,792
Financial assets write-offs	–	–	(1,414,074)	(1,414,074)
Balance at end of the year	130,696,636	1,505,220	2,658,704	134,860,560

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

6 Financial risk management ...continued

6.1 Credit risk analysis ...continued

(v) *Maximum exposure to credit risk ...continued*

Loans to members ...continued

(b) *Loans to members re-negotiated*

Restructuring activities include extended payment arrangements, approved external management plans, modification and deferred payments. Following restructuring, a previously overdue account is reset to normal status and managed together with other similar accounts. Restructuring policies and practices are based on indicators of criteria which, in the judgement of local management, indicate that payment will most likely continue. These policies are kept under continual review. Restructuring is most commonly applied to term loans, in particular customer finance loans. There were no renegotiated loans which were impaired at December 31, 2022 or 2021.

(c) *Repossessed collateral*

The Credit Union had no repossessed collateral in its statement of financial position as at December 31, 2022 (2021: nil).

Debt investment securities

There is no formal rating of the credit quality of bonds and treasury bills. A number of qualitative and quantitative factors are considered in assessing the risk associated with each investment; however, there is no hierarchy of ranking. There are no external ratings of the securities. None of the securities are pledged as collateral.

External rating such as Standard & Poor's rating or their equivalents are used by the Credit Union for managing the credit risk exposures. Debt investments are viewed as a way to gain a better credit quality mapping and maintain a readily available source to meet the funding requirement at the same time. Management considers the investments to be low credit risk as these instruments are held with counterparties with high credit ratings, or operating in territories with satisfactory credit risk and no history of default. All investment securities were considered to be performing and so were classified as Stage 1 (2021: Stage 1, 100%).

Cash and cash equivalents and other receivables

Cash and cash equivalents and other receivables are measured at amortised cost and are also subject to the impairment requirement of IFRS 19, the identified impairment loss is deemed immaterial to the financial statements.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

6 Financial risk management ...continued

6.2 Liquidity risk analysis

Liquidity risk is the risk that the Credit Union will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial asset quickly at close to its fair value. The Credit Union's liquidity risk is subject to risk management controls and is managed within the framework of regulatory requirements, policies and limits approved by the Board.

Board receives reports on liquidity risk exposures and performance against approved limits. Management provides the Board with information on liquidity risk for Board oversight purposes through its monthly meetings.

The key elements of the Credit Union's liquidity risk management framework include:

- liquidity risk measurement and management limits, including limits on maximum net cash outflow over a specified short-term horizon;
- holdings of liquid assets to support its operations, which can generally be converted to cash within a reasonable time;
- liquidity stress testing PEARLS-specific ratios; and
- liquidity contingency planning.

The table below presents the cash flows payable by the Credit Union under non-derivative financial liabilities by remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual and undiscounted cash flows.

	Carrying amount \$	Up to 1 year \$	1 – 5 years \$	Over 5 years \$	Total \$
Liabilities					
Members' deposits	174,794,404	170,228,729	–	5,091,673	175,320,402
Accounts payable and other liabilities	4,408,684	4,408,684	–	–	4,408,684
As at December 31, 2022	179,203,088	174,637,413	–	5,091,673	179,729,086
Liabilities					
Members' deposits	162,433,341	157,590,457	–	5,091,673	162,682,130
Accounts payable and other liabilities	1,873,844	1,396,614	477,230	–	1,873,844
As at December 31, 2021	164,307,185	158,987,071	477,230	5,091,673	164,555,974

Assets held for managing liquidity risk

The Credit Union holds a diversified portfolio of cash and high-quality highly liquid securities to support payment obligations and contingent funding in a stressed market environment. The Credit Union's assets held for managing liquidity risk comprise:

- Unrestricted cash in bank;
- Certificates of deposit;
- Loans and receivables investment securities; and
- Unimpaired loans.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

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6 Financial risk management ...continued

6.3 Market risk analysis

The Credit Union is exposed to market risk through its use of financial instruments and specifically to currency risk, interest rate risk and certain other price risks, which result from both its operating and investing activities.

(i) *Currency risk*

Currency risk is the risk that the value of a financial instrument will fluctuate because of changes in foreign exchange rates. The Credit Union does not face any such risk since its transactions are substantially in Eastern Caribbean Dollars, which is its functional currency. The United States Dollar, in which the Credit Union also transacts business, is fixed in relation to the Eastern Caribbean Dollar.

(ii) *Price risk*

Price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual instrument or its issuer, or factors affecting all instruments traded in the market. To manage this price risk arising from investments in equity securities, the Credit Union diversifies its investment portfolio.

(iii) *Interest rate risk*

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. Interest rate risk is affected where there is a mismatch between interest earning assets and interest-bearing liabilities, which are subject to interest rate adjustments within a specified period.

The Credit Union actively manages its interest rate exposures with the objective of enhancing net interest income within established risk tolerances. Interest rate risk arising from the Credit Union's funding and investment activities is managed in accordance with Board-approved policies.

The table in the succeeding pages summarises the Credit Union's exposure to interest rate risks. Included in the table are the Credit Union's assets and liabilities at carrying amounts categorised by the earlier of contractual repricing and maturity dates.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

6 Financial risk management ...continued

6.3 Market risk analysis ...continued

(iii) Interest rate risk ...continued

As at December 31, 2022

	Interest rate %	Up to 1 year \$	1 – 5 years \$	Over 5 years \$	Non-interest bearing \$	Total \$
Assets						
Cash and cash equivalents	0 – 3	30,234,954	–	–	5,483,240	35,718,194
Loans to members	5 – 18	23,561,510	64,858,809	56,083,713	1,566,744	146,070,776
Investment securities	2.5 – 3.85	19,209,431	–	–	1,661,074	20,870,505
Other receivables	–	–	–	–	173,894	173,894
Total financial assets		73,005,895	64,858,809	56,083,713	8,884,952	202,833,369
Liabilities						
Members' deposits	0 – 3	169,702,731	–	–	5,091,673	174,794,404
Accounts payable and other liabilities	–	–	–	–	4,408,684	4,408,684
Total financial liabilities		169,702,731	–	–	9,500,357	179,203,088
Total interest repricing gap		(96,696,836)	64,858,809	56,083,713	(615,405)	23,630,281

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

6 Financial risk management ...continued

6.3 Market risk analysis ...continued

(iii) Interest rate risk...continued

As at December 31, 2021

	Interest rate %	Up to 1 year \$	1 – 5 years \$	Over 5 years \$	Non-interest bearing \$	Total \$
Assets						
Cash and cash equivalents	0 – 3	29,008,667	–	–	4,011,674	33,020,341
Loans to members	5 – 18	29,652,577	70,284,857	30,858,301	1,411,475	132,207,210
Investment securities	2.5 – 3.85	18,835,662	–	–	1,645,898	20,481,560
Other receivables	–	–	–	–	340,843	340,843
Total financial assets		77,496,906	70,284,857	30,858,301	7,409,890	186,049,954
Liabilities						
Members' deposits	0 – 3	157,341,668	–	–	5,091,673	162,433,341
Accounts payable and other liabilities	–	–	–	–	1,873,844	1,873,844
Total financial liabilities		157,341,668	–	–	6,965,517	164,307,185
Total interest repricing gap		(79,844,762)	70,284,857	30,858,301	444,373	21,742,769

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

6 Financial risk management ...continued

6.3 Market risk analysis ...continued

(iii) Interest rate risk ...continued

Fair value interest rate sensitivity analysis

The financial assets and financial liabilities held by the Credit Union have fixed rates over the life of the instruments and so the sensitivity analysis is not required.

Cash flow interest rate sensitivity analysis

The Credit Union is not exposed to any cash flow interest rate risk as it has no variable rate financial instruments.

6.4 Operational risk

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Credit Union's involvement with financial instruments, including processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour.

The Credit Union's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the Credit Union's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for development and implementation of controls to address operational risk is assigned to management within the Credit Union. This responsibility is supported by the development of overall Credit Union standards for the management of operational risk by establishing requirements for:

- appropriate segregation of duties, including the independent authorisation of transactions;
- the reconciliation and monitoring of transactions;
- compliance with regulatory and other legal requirements;
- documentation of controls and procedures;
- the periodic assessment of operational risks faced, and the adequacy of controls and procedures to address the risks identified;
- the reporting of operational losses and proposed remedial action;
- development of contingency plans;
- training and professional development;
- ethical and business standards; and
- risk mitigation, including insurance where this is effective.

Compliance with the Credit Union's standards is supported by a program of periodic reviews undertaken by the Supervisory Committee. The results of the Supervisory Committee reviews are discussed with management, with summaries to the Board of Directors.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

7 Fair value of financial assets and liabilities

a) Financial instruments not measured at fair value

The table below summarises the carrying amounts and fair values of the Credit Union's financial assets and liabilities not presented on the statement of financial position at their fair values.

	Carrying value		Fair value	
	2022	2021	2022	2021
	\$	\$	\$	\$
Financial assets				
Cash and cash equivalents	35,718,194	33,020,341	35,718,194	33,020,341
Loans to members	146,070,776	132,207,210	146,070,776	132,207,210
Financial assets at amortised cost	19,332,240	18,955,795	19,332,240	18,955,795
Other receivables	173,894	340,843	173,894	340,843
	201,295,104	184,524,189	201,295,104	184,524,189
Financial liabilities				
Members' deposits	174,794,404	162,433,341	174,794,404	162,433,341
Accounts payable and other liabilities	4,408,684	1,873,844	4,408,684	1,873,844
	179,203,088	164,307,185	179,203,088	164,307,185

(i) Loans to members

The estimated fair value of loans and advances represents the discounted amount of estimated future cash flows expected to be received. Expected cash flows are discounted at current market rates to determine fair value.

(ii) Investment securities

The fair value of assets which are held to maturity to collect contractual cash flows is based on market prices or broker/dealer price quotations. Where this information is not available, fair value is estimated for debt investment securities based on discounted cash flows using prevailing market interest rates for debts with similar credit risk and remaining maturity.

(iii) Members' deposits

The estimated fair value of deposits with no stated maturity, which includes non-interest-bearing deposits, is the amount repayable on demand. The estimated fair value of fixed interest-bearing deposits not quoted in an active market is based on discounted cash flows using interest rates for new deposits with similar remaining maturity.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

7 Fair value of financial assets and liabilities ...continued

b) Fair value measurement of financial instruments

Financial assets and financial liabilities measured at fair value in the statement of financial position are grouped into three levels of a fair value hierarchy. The three levels are defined based on the observability of significant inputs to the measurement, as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability either directly or indirectly.
- Level 3: unobservable inputs for the asset or liability.

The following table shows the levels within the hierarchy of financial assets and liabilities measured at fair value on a recurring basis at December 31, 2022 and 2021.

Financial assets and financial liabilities measured at fair value in the statement of financial position are grouped into the following levels of the fair value hierarchy.

	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
December 31, 2022				
Financial assets at FVOCI	–	654,165	884,100	1,538,265
December 31, 2021				
Financial assets at FVOCI	–	641,665	884,100	1,525,765

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

7 Fair value of financial assets and liabilities ...continued

b) Fair value measurement of financial instruments ... continued

The Credit Union's finance team performs valuations of financial items for financial reporting purposes. Valuation techniques are selected based on the characteristics of each instrument, with the overall objective of maximizing the use of market-based information. The finance team reports directly to the Chief Executive Officer and to the Board of Directors. Valuation processes and fair value changes are discussed among the Board of Directors and the valuation team at least every year, in line with the Credit Union's reporting dates. The valuation techniques used for instruments categorised in Level 3 are described below:

Financial assets at FVOCI

The fair value is generally on broker/dealer price quotations. Where these are not available, the Credit Union applies valuation techniques to determine the fair value of financial instruments.

c) Fair value measurement of non-financial assets

Fair value estimates are made at a specific point in time, based on market conditions and information about the financial instrument. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

The following table shows the levels within the hierarchy of non-financial assets measured at fair value on a recurring basis at December 31, 2022 and December 31, 2021.

	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
December 31, 2022				
Land and freehold building at Cayon and Church Streets	–	2,517,307	–	2,517,307
Land and freehold building at Bladen Commercial Development	–	9,538,080	–	9,538,080
Land and freehold buildings at New Street	–	2,352,960	–	2,352,960
	–	14,408,347	–	14,408,347
December 31, 2021				
Land and freehold building at Cayon and Church Streets	–	2,322,584	–	2,322,584
Land and freehold building at Bladen Commercial Development	–	9,719,040	–	9,719,040
Land and freehold buildings at New Street	–	2,434,480	–	2,434,480
	–	14,476,104	–	14,476,104

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

7 Fair value of financial assets and liabilities ...continued

c) Measurement of non-financial assets ... continued

Fair value of the Credit Union's main property assets is estimated based on appraisals performed by independent, professionally qualified property valuers. The significant inputs and assumptions are developed in close consultation with management. The valuation processes and fair value changes are reviewed by the Board of Directors at each reporting date.

8 Capital management policies and procedures

The Credit Union has a capital management process in place to measure, deploy and monitor its available capital and assess its adequacy. This capital management process aims to achieve three major objectives:

- exceed regulatory thresholds;
- meet long-term internal capital targets; and
- provide the Credit Union's members with a source of finance.

Capital is managed in accordance with the Board-approved Capital Management Policy which is based on regulatory requirements of the Co-operative Societies Act and the PEARLS regulations. Management and the Board of Directors develop the capital strategy and oversee the capital management processes of the Credit Union. The Credit Union's management and Supervisory Committee are key in implementing the Credit Union's capital strategy and managing capital. Capital is managed using both regulatory capital measures and internal metrics.

The three primary regulatory capital ratios used to assess capital adequacy are as follows:

	Regulatory requirement	2022 %	2021 %
Net loans/total assets	70% to 80%	65.90%	64.60%
Institutional capital/total assets	10% minimum	8.40%	8.70%
Total delinquency/total loans	5% maximum	12.90%	5.20%

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

9 Cash and cash equivalents

	2022	2021
	\$	\$
Cash at banks	22,110,882	20,964,296
Short-term deposits	8,124,072	8,044,371
Cash on hand	5,483,240	4,011,674
	35,718,194	33,020,341

The Credit Union's bank balances are held at St. Kitts-Nevis-Anguilla National Bank Limited, Nevis Co-operative Credit Union Limited, Police Co-operative Credit Union Limited and Republic Bank (EC) Limited. These accounts earn interest at a rate of 0% – 3% (2021: 0% – 3%).

Short term deposits are held with St Kitts-Nevis-Anguilla National Bank Limited. These deposits earn interest at a rate of 1% (2021: 1%) and mature on January 20, 2023.

10 Loans to members

	2022	2021
	\$	\$
Construction	43,099,451	40,798,002
Promotional	42,725,667	32,795,576
Land and property	21,973,090	21,204,886
Consumer	20,764,060	18,227,159
Vehicle	9,949,412	10,888,799
Restructured loans and consolidated bills	6,422,274	5,380,860
Commercial	3,063,368	2,856,252
Education	1,344,524	1,297,551
	149,341,846	133,449,085
Interest receivable	1,566,744	1,411,475
	150,908,590	134,860,560
Provision for expected credit losses	(4,837,814)	(2,653,350)
Total loans to members	146,070,776	132,207,210
Current	25,128,254	31,064,052
Non-current	120,942,522	101,143,158
	146,070,776	132,207,210

As at December 31, 2022, interest rates charged on loans ranged from 5.0% – 18.0% (2021: 5.0% – 18.0%). The weighted average effective interest rate on productive loans to members at amortised cost as at December 31, 2022 is 9.26% (2021: 9.14%).

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

10 Loans to members ...continued

The movement in provision for expected credit losses is as follows:

	2022	2021
	\$	\$
Balance at beginning of the year	2,653,350	1,643,726
Provision for expected credit losses for the year (note 23)	4,638,060	2,423,698
Amounts written off during the year	(2,453,596)	(1,414,074)
Balance at end of the year	4,837,814	2,653,350

During the year, the Credit Union recovered previously written-off bad debts amounting to \$744,634 (2021: \$876,781) which is recognised as part of "Other income, net" (see note 20).

The Credit Union's loan loss provision has been made in accordance with the requirements of IFRS 9. Under the PEARLS methodology, the Credit Union provides for loan losses at the rate of thirty-five percent (35%) on balances less than twelve (12) months old and one hundred (100%) percent on balances more than twelve (12) months old on the net amount of delinquent loans according to the policy set by the Board of Directors. The PEARLS methodology is the basis of provision required by the Co-operatives Societies Act, No. 31 of 2011. As of December 31, 2022, the provision for credit losses in accordance with the PEARLS methodology amounted to \$3,035,191 (2021: \$1,338,922).

11 Other assets

	2022	2021
	\$	\$
Deposit on purchase of land	1,817,957	1,817,957
Land development costs	1,025,016	868,517
Prepayments	699,280	326,542
Other receivables	173,894	340,843
Office supplies	139,569	191,999
	3,855,716	3,545,858
Current	1,012,743	859,384
Non-current	2,842,973	2,686,474
	3,855,716	3,545,858

According to management's estimate of the value of the project as at December 31, 2022, the residential housing development is assessed to have an estimated fair market value of \$3,827,076 (2021: \$3,827,076).

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

12 Investment securities

	2022 \$	2021 \$
Financial assets at FVOCI		
Listed equities	654,165	641,665
Unlisted equity	884,100	884,100
Total financial assets at FVOCI	1,538,265	1,525,765
Financial assets at amortised cost		
Fixed deposits	9,870,448	9,560,679
Bonds	5,487,000	5,423,000
Treasury bills	4,021,075	4,021,075
	19,378,523	19,004,754
Interest receivable	122,809	120,133
	19,501,332	19,124,887
Provision for expected credit losses	(169,092)	(169,092)
Total financial assets at amortised cost	19,332,240	18,955,795
Total investment securities	20,870,505	20,481,560
Current	19,332,240	18,955,795
Non-current	1,538,265	1,525,765
	20,870,505	20,481,560

The movement of investment securities during the year is as follow:

	FVOCI \$	Amortised cost \$	Total \$
Balance at December 31, 2020	871,598	18,761,188	19,632,786
Additions	700,000	362,610	1,062,610
Unrealised fair value loss	(45,833)	–	(45,833)
Provision for expected credit losses	–	(169,092)	(169,092)
Movement in interest receivable	–	1,089	1,089
Balance at December 31, 2021	1,525,765	18,955,795	20,481,560
Additions	–	373,769	373,769
Unrealised fair value gain	12,500	–	12,500
Movement in interest receivable	–	2,676	2,676
Balance at December 31, 2022	1,538,265	19,332,240	20,870,505

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

12 Investment securities ...continued

The movement in the provision for expected credit losses is as follows:

	2022	2021
	\$	\$
Balance at beginning of year	169,092	–
Provision for expected credit losses for the year (note 23)	–	169,092
Balance at end of the year	169,092	169,092

Financial assets at FVOCI

Listed equities

The SKCCU has equity instruments in two (2) financial institutions within St. Kitts and Nevis.

Unlisted equity

The SKCCU has equity instruments in the Eastern Caribbean Home Mortgage Bank.

Financial assets at amortised cost

Fixed deposits

The SKCCU has various fixed deposits ranging from six months to one-year. Term deposits are held with various financial institutions in St. Kitts and Nevis and earn interest ranging from 3.25% – 3.5% (2021: 3.25% – 3.5%) with maturity dates ranging from February 26, 2023 to December 30, 2023.

Bonds

Bonds denominated in Eastern Caribbean Dollars are held with the Eastern Caribbean Home Mortgage Bank and yield interest rates of 2.5% (2021: 2.5%) with maturity dates ranging from October 25, 2023 to November 28, 2023.

Treasury bills

The treasury bills have a maturity period of 182 days and are held with the local Government and earn interest at a rate of 3.85% (2021: 3.85%). The treasury bills mature on May 2, 2023.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

13 Property and equipment

	Land \$	Buildings \$	Equipment \$	Furniture and fittings \$	Office equipment \$	Computer equipment \$	Telephone equipment \$	Motor vehicles \$	Total \$
Cost or valuation									
At December 31, 2020	1,678,001	10,738,000	1,289,598	487,955	364,450	872,866	122,147	196,920	15,749,937
Additions	532,325	1,817,675	–	–	33,044	192,538	–	–	2,575,582
Disposals	–	–	–	–	(6,550)	–	–	–	(6,550)
At December 31, 2021	2,210,326	12,555,675	1,289,598	487,955	390,944	1,065,404	122,147	196,920	18,318,969
Additions	–	224,866	40,092	9,169	34,350	77,480	–	–	385,957
Disposals	–	–	–	(24,813)	(1,935)	–	(8,369)	–	(35,117)
At December 31, 2022	2,210,326	12,780,541	1,329,690	472,311	423,359	1,142,884	113,778	196,920	18,669,809
Accumulated depreciation									
At December 31, 2020	–	–	938,298	455,593	300,250	664,789	104,578	157,542	2,621,050
Charge for the year	–	289,897	67,404	13,846	27,122	95,475	14,644	23,635	532,023
Write-back on disposals	–	–	–	–	(5,673)	–	–	–	(5,673)
At December 31, 2021	–	289,897	1,005,702	469,439	321,699	760,264	119,222	181,177	3,147,400
Charge for the year	–	292,623	52,807	11,917	28,953	105,850	2,925	15,743	510,818
Write-back on disposals	–	–	–	(24,813)	(1,935)	–	(8,369)	–	(35,117)
At December 31, 2022	–	582,520	1,058,509	456,543	348,717	866,114	113,778	196,920	3,623,101
Carrying values									
At December 31, 2022	2,210,326	12,198,021	271,181	15,768	74,642	276,770	–	–	15,046,708
At December 31, 2021	2,210,326	12,265,778	283,896	18,516	69,245	305,140	2,925	15,743	15,171,569

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

13 Property and equipment ...continued

Revaluation reserve

Revaluation reserve represents the excess of appraised values over the cost of the Credit Union's land and building as a result of a professional valuation which has been adopted by the Credit Union. The Credit Union's property valuation was performed by an independent professional valuator on March 10, 2021. The excess of the appraised value over cost amounted to \$2,487,324, which was credited to the revaluation reserve in the year ended December 31, 2020. Subsequently, additional land and buildings were purchased and are carried at fair value. The Credit Union assessed that purchase price of the land and building to be its fair value given that the transaction occurred at arm's length between willing and knowledgeable third parties.

The following are the historical cost carrying amounts of land and buildings carried at revalued amounts:

	Land \$	Buildings \$	Total \$
December 31, 2022			
Cost	1,094,096	6,640,147	7,734,243
Accumulated depreciation	–	(2,264,660)	(2,264,660)
Net book value	1,094,096	4,375,487	5,469,583
December 31, 2021			
Cost	1,094,096	6,415,281	7,509,377
Accumulated depreciation	–	(1,999,054)	(1,999,054)
Net book value	1,094,096	4,416,227	5,510,323

14 Intangible assets

	2022 \$	2021 \$
Cost		
Balance at beginning of the year	963,770	957,076
Additions	–	6,694
Balance at end of the year	963,770	963,770
Accumulated amortisation		
Balance at beginning of the year	810,882	660,055
Charge for the year	148,202	150,827
Balance at end of the year	959,084	810,882
Carrying amount at end of the year	4,686	152,888

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

15 Members' deposits

	2022 \$	2021 \$
Regular savings	130,925,373	119,857,474
Term deposits	43,515,290	42,230,904
	<u>174,440,663</u>	<u>162,088,378</u>
Interest payable	353,741	344,963
Total members' deposits	<u>174,794,404</u>	<u>162,433,341</u>
Current	169,702,731	157,341,668
Non-current	5,091,673	5,091,673
	<u>174,794,404</u>	<u>162,433,341</u>

The weighted average effective interest rate on members' deposits as at December 31, 2022 is 2.09% (2021: 2.01%).

16 Accounts payable and other liabilities

	2022 \$	2021 \$
Due to Caribbean Credit Card Corporation	3,415,913	1,072,781
Deferred loan fees	704,362	694,908
Accrued expenses and other payables	578,068	456,780
Accounts payable	414,703	344,283
Total accounts payable and other liabilities	<u>5,113,046</u>	<u>2,568,752</u>
Current	4,652,597	1,586,633
Non-current	460,449	982,119
	<u>5,113,046</u>	<u>2,568,752</u>

17 Members' shares

	2022 \$	2021 \$
Balance at beginning of the year	10,478,570	9,437,345
Issued during the year	1,436,844	1,041,225
Repurchased during the year	(9,700)	-
Balance at end of the year	<u>11,905,714</u>	<u>10,478,570</u>

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

18 Reserves

	2022	2021
	\$	\$
Property revaluation reserve	10,664,775	10,664,775
Statutory reserve	7,965,745	7,572,282
Other reserve	2,025,969	2,025,969
Financial assets revaluation reserve	361,665	349,165
Development fund reserve	185,470	261,932
	<u>21,203,624</u>	<u>20,874,123</u>

i) Property revaluation reserve

On March 10, 2021, the Credit Union revalued its properties at New Street and Bladen Commercial Development. The revalued amount was \$12,416,001 based on the independent valuation of a qualified valuer. As at December 31, 2022, the total reserve amounted to \$10,664,775 (2021: \$10,664,775).

ii) Statutory reserve

Part VII, Section 125 of the Co-operatives Societies Act, No. 31 of 2011 provides for a Reserve Fund to be established and maintained. The Act requires the Credit Union, after the annual audit and if a net surplus exists, to transfer not less than 25% to its statutory reserve fund until the reserve equals to 10% of total assets. The reserve fund may be applied, with the approval of the Registrar, in the business of the society, unforeseen losses, unexpected shortfalls in liquid cash, capital retention, improved earnings, financing of non-earning assets, repairs and maintenance and the avoidance of external borrowing. Entrance fees are credited to the statutory reserve.

	2022	2021
	\$	\$
Balance at beginning of year	7,572,282	6,839,928
Entrance fees	7,075	6,583
Transfer from retained earnings during the year	386,388	725,771
Balance at end of the year	<u>7,965,745</u>	<u>7,572,282</u>

iii) Other reserve

Other reserve represents cumulative amounts appropriated from retained earnings based on the discretion of the Board of Directors and guidance from the Regulators. It is the policy of the Board of Directors to periodically transfer amounts from retained earnings to other reserve as part of the Credit Union's risk management. Other reserve represents a non-distributable reserve and this is not available for the payment of dividends.

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

18 Reserves ...continued

iv) Financial assets revaluation reserve

The Credit Union opted to recognise its equity securities as financial assets at FVOCI with unrealised gains or losses being recognised in revaluation reserve in the statement of changes in members' equity. Unrealised fair value gain in 2022 amounted to \$12,500 (2021: unrealised fair value loss, \$45,833).

v) Development fund reserve

Part VII, Section 126 of the Co-operatives Societies Act, No. 31 of 2011 provides for a Development Fund to be established and maintained. The Act requires the Credit Union, after the annual audit and if a net surplus exists, to make an annual contribution to its development fund, as determined and approved by the Board of Directors, not exceeding ten percent (10%) of that surplus and such fund shall be used for strengthening the capacity and growth of the Credit Union and for human resource development.

The Board of Directors approved the allocation of 2.5% of net surplus for the year amounting to \$38,638 (2021: 2.5%; \$72,577) to the Development fund reserve.

	2022	2021
	\$	\$
Balance at beginning of year	261,932	214,152
Allocation for the year	38,638	72,577
Use of development fund	(115,100)	(24,797)
Balance at end of the year	185,470	261,932

19 Interest expense

	2022	2021
	\$	\$
Savings deposits	2,477,034	2,213,413
Term deposits	1,047,800	911,354
	3,524,834	3,124,767

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

20 Other income, net

	2022	2021
	\$	\$
Fees and commissions	1,824,673	1,511,966
Bad debt recovered (note 10)	744,634	876,781
Chequing account fees	235,774	236,937
Credit card fees	205,387	119,727
Miscellaneous	80,688	72,616
Dividend income	15,087	61,948
Foreign exchange differences, net	11,193	(250)
Rental income	2,400	38,319
Loss on disposal of property and equipment	—	(877)
	<hr/>	<hr/>
	3,119,836	2,917,167

21 Staff costs

	2022	2021
	\$	\$
Salaries and wages	2,520,499	2,373,555
Staff benefits	246,870	359,107
Social security contributions	216,967	214,400
	<hr/>	<hr/>
	2,984,336	2,947,062

The number of employees as at December 31, 2022 was 45 (2021: 41).

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

22 General and administrative expenses

	2022	2021
	\$	\$
Credit card processing fees	575,815	83,189
Insurance	502,638	463,849
Repairs and maintenance	450,468	393,386
Utilities	289,220	282,938
Security services	164,740	144,182
Subscriptions and dues	142,218	137,625
Postage and stationery	122,450	94,254
Professional fees	105,698	258,905
SKCCU Committee	100,578	98,491
Meeting and convention	80,422	16,301
Transportation and travel	29,060	12,317
Annual general meeting	25,880	19,849
Property tax	10,387	6,010
Registration fee	10,100	10,100
Miscellaneous	8,262	2,989
	2,617,936	2,024,385

23 Provision for expected credit losses

	2022	2021
	\$	\$
Loans to members (note 10)	4,638,060	2,423,698
Investment securities (note 12)	–	169,092
	4,638,060	2,592,790

24 Depreciation and amortisation

	2022	2021
	\$	\$
Depreciation of property and equipment (note 13)	510,818	532,023
Amortisation of intangible assets (note 14)	148,202	150,827
	659,020	682,850

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

25 Income tax

Under the Income Tax Act of St. Kitts and Nevis, the Credit Union is classified as a non-profit organisation and is therefore exempt from the payment of income tax.

26 Related party balances and transactions

Related parties

A related party is a person or entity that is related to the Credit Union:

- a) A person or a close member of that person's family is related to the Credit Union if that person:
- i) has control or joint control over the Credit Union;
 - ii) has significant influence over the Credit Union; or
 - iii) is a member of the key management personnel of the Credit Union, or of a parent of the Credit Union.
- b) An entity is related to the Credit Union if any of the following conditions applies:
- i) The entity and the Credit Union are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - iii) Both entities are joint ventures of the same third party.
 - iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - v) The entity is a post-employment benefit plan for the benefit of employees of either the Credit Union or an entity related to the Credit Union.
 - vi) The entity is controlled, or jointly controlled by a person identified in (a).

A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Related party balances

	Total loans		Total deposits	
	2022	2021	2022	2021
	\$	\$	\$	\$
Board of Directors	285,495	237,759	498,286	434,199
Credit committee	80,325	32,687	49,013	54,841
Supervisory committee	498,503	522,098	281,639	248,692
Key management personnel	793,044	689,107	490,315	416,509
Total related party balances	1,657,367	1,481,651	1,319,253	1,154,241

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

26 Related party balances and transactions ...continued

Related party transactions

A related party transaction is a transfer of resources, services or obligations between related parties, regardless of whether a price is charged.

Transactions have been entered into with related parties in the normal course of business. These transactions were conducted at market rates, on commercial terms and conditions.

	2022	2021
	\$	\$
Interest income on loans	89,305	72,542
Interest expense on deposits	28,217	23,751

Interest rates on related party deposits range from 0% – 3% (2021: 0% – 3%). Interest rates on related party loans range from 5% – 15% (2021: 5% – 15%).

Key management personnel compensation

Salaries and related benefits paid to key members of management are as follow:

	2022	2021
	\$	\$
Salaries and allowances	1,041,775	926,299
Other staff costs	389,028	225,353
	<u>1,430,803</u>	<u>1,151,652</u>

27 Dividends

In 2022, the Credit Union declared and paid a dividend of \$795,369 in respect of the 2021 financial year (2021: \$888,914 in respect of the 2020 financial year) to its members.

28 Commitments

As at reporting date, the Credit Union had contractual commitments to extend credit to customers, guarantee and other facilities as follows:

	2022	2021
	\$	\$
Loan commitments	5,208,823	3,533,142
Overdraft commitments	463,406	605,183
	<u>5,672,229</u>	<u>4,138,325</u>

St. Kitts Co-operative Credit Union Limited

Notes to the Financial Statements

December 31, 2022

(expressed in Eastern Caribbean dollars)

29 Impact of Coronavirus (Covid-19) pandemic

Since December 31, 2019, the spread of a novel strain of coronavirus, COVID-19 has severely impacted many local economies around the globe. In many countries, businesses are being forced to cease or limit operations for long or indefinite periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown.

The Government of St. Kitts and Nevis and the ECCB have responded with monetary and fiscal interventions to stabilise economic conditions in the Federation. This included a loan repayment deferral programme (moratorium) in conjunction with the Eastern Caribbean Currency Union Bankers Association. Accordingly, as of December 31, 2021, the Credit Union had a total of \$12,664,554 loans that were included in the moratorium programme. The moratorium on loans was discontinued on March 31, 2022.

SKCCU CONTINUES TO ASSIST ITS COMMUNITY THROUGH MANY DONATIONS. THESE ARE JUST A FEW

COMMUNITY OUTREACH

Beach Allen Primary School Programme



ESSENCE OF HOPE BREAST CANCER



MELVIN EDWARDS EXCELLENCE AWARD PROGRAMME

Our Youths matter to us, so we continue to build their educational foundation



TRIBUTE IN MEMORY

In Loving Memory

of

*Sandrene
Benjamin*

Our hearts are saddened by the loss of our co-worker and colleague. Our thoughts are with her family.

May her soul rest in eternal peace!



S - is for Sensational, you are just the best!

A - is for Alive, that's how you make us feel.

N - is for Natural, your beauty is breathtaking.

D - is for Dear, we hold you close to our hearts.

R - is for Resilient & Romantic, strength and love together.

E - is for Elegant, you're so full of grace,

N - is for Nurturing, the way you care for all

E - is for Eternity, we'll be friends forever.

MS ANITA MORTON
FOUNDING MEMBER AND FIRST PRESIDENT



The St. Kitts Co-operative Credit Union Ltd pays tribute to one of our founding members, Ms Anita Morton. Ms Morton was one of the original signatories to the Registration Application dated 9th June 1982, of the Basseterre Co-operative Credit union later renamed the St. Kitts Co-operative Credit Union Ltd. Ms Morton was a member of the first steering committee which formulated the by-laws of the Society and later she became the First President. She was also one of those responsible for educating the general public on what the credit union movement was about and raising funds for the society. We salute the foresight and diligence of Ms Morton and acknowledge her contribution to who we are 40 years later. We pray that her passion for people helping people, her persistence and her far-sightedness would continue to live on in our Credit union as we continue to grow. We give thanks for the life, the sacrifices on our behalf and tremendous contribution to this stalwart of our Credit Union movement.

May her soul rest in eternal peace.





SKCU

ST. KITTS CREDIT UNION